



CMA 144th ANNUAL MEETING / AUGUST 21-24, 2011 / ST. JOHN'S, NEWFOUNDLAND & LABRADOR

# HEALTH CARE TRANSFORMATION VOICES INTO ACTION

PROCEEDINGS OF THE 144TH ANNUAL MEETING INCLUDING TRANSACTIONS OF GENERAL COUNCIL



NOTE  
READERS SHOULD REFER TO  
THE 2011 REPORTS TO GENERAL  
COUNCIL WHILE REVIEWING THESE  
TRANSACTIONS TO RELATE THE  
DECISIONS OF GENERAL COUNCIL  
TO THE BACKGROUND INFOR-  
MATION PROVIDED IN THE REPORTS.

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CANADIAN  
MEDICAL  
ASSOCIATION

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## ELECTED OFFICIALS

### 2011 General Council Speaker and Deputy Speaker

Speaker..... Blake Woodside, MD  
 Deputy Speaker ..... Maria Alexiadis, MD

### 2010-2011 CMA Board of Directors

Chair ..... Michael Golbey, MD\*  
 President..... Jeffrey Turnbull, MD\*  
 President-Elect ..... John Haggie, MB\*  
 Past President ..... Anne Doig, MD\*  
 Honorary Treasurer ..... David Bach, MD (Ontario)\*

**Yukon** ..... Ngozi Ikeji, MD

**Northwest Territories** . Shireen Mansouri, MD

**British Columbia**..... Bradley Fritz, MD  
 ..... Brian Brodie, MD

**Alberta**..... Noel Grisdale, MD  
 ..... Darryl LaBuick, MD

**Saskatchewan**..... Joel Yelland, MD

**Manitoba** ..... Darcy Johnson, MD

**Ontario** ..... Gail Beck, MD  
 ..... Christopher Jyu, MD  
 ..... Tim Nicholas, MD  
 ..... John Tracey, MB

**Québec**..... Pierre Harvey, MD  
 ..... Jean-Bernard Trudeau, MD\*

**New Brunswick**..... Rody Canning, MD

**Prince Edward Island**..... Scott Cameron, MD

**Nova Scotia**..... Donald Pugsley, MD

**Newfoundland and  
 Labrador** ..... Susan King, MD

**Residents** ..... Roona Sinha, MD

**Students** ..... Matthew Sheppard, MD

\* Members, CMA Executive Committee

## CANADIAN MEDICAL FOUNDATION

### Board of Trustees

Chair .....	Henry Haddad, MD
Secretary Treasurer .....	Joseph Chouinard
Trustee .....	Doug Clarke
Trustee .....	Ruth Collins-Nakai, MD
Trustee .....	Victor Dirnfeld, MD
Trustee .....	Carole Guzmán, MD
Trustee .....	Rob Hewett
Trustee .....	Jacques Lefebvre
Trustee .....	Michelle Masson
Trustee .....	Ian Warrack, MD

## CMA'S GROUP OF SUBSIDIARY COMPANIES

### CMA Holdings Incorporated Board of Directors

Director and Chair .....	John Rapin, MD
Director and President & Chief Executive Officer .....	Brian Peters
Director .....	David Bach, MD
Director .....	Paul-Émile Cloutier
Director .....	Janet Ecker
Director .....	John Evans, MD
Director .....	Jeffrey Gandz, PhD
Director .....	Michael Golbey, MD
Director .....	Robert Hollinshead, MD
Director .....	Eric Howatt, MD
Director .....	Mark Norton
Director .....	Frank H. Penny
Director .....	Douglas Perry, MD
Director .....	Joanne Vézina
Director .....	Wendy Watson

## SECRETARIAT PRESENT AT 2011 GENERAL COUNCIL

### CMA Secretariat

Secretary General and Chief Executive Officer .....	Paul-Émile Cloutier
Chief of Staff and Senior Advisor to the CEO .....	Joseph Mayer
Executive Assistant and Office Manager .....	Renée Bélanger
Executive Assistant to the Presidents .....	Chantal Nadeau
Executive Assistant .....	Chantal Cellard
Vice President, Corporate Affairs .....	Bruce P. Squires
Executive Assistant, Corporate Affairs.....	Jacqueline Ethier
Chief Financial Officer and Director, Operations.....	Torindo Panetta
Director, Strategic Planning, Monitoring and Evaluation.....	Terrance (Terry) Albert
Director, Governance & Legal Services and Chief Privacy Officer .....	Jean Nelson
Associate Director, Governance Services .....	Marie Claire Bédard
Acting Associate Director, Corporate Services .....	Melinda Lauzon
Manager, Board Administrative Services and Recording Secretary.....	Heather Nowlan
Acting Project Manager, Corporate Services.....	Julie Perron
Legal Assistant, Legal Services.....	Bonnie Holmyard
Director, Meetings and Travel Management.....	Michelle Gravelle
Annual Meeting Manager.....	Sandra Wood
Acting Senior Meeting Planner .....	Wendy Carnegie
Registration Officer .....	Melanie Sheppard-Hickey
Coordinator Registration .....	Sueann Rogers
Executive Editor, <i>CMAJ</i> .....	Rajenda Kale, MD
Director, Publications and Publisher .....	Glenda Proctor
Deputy Editor, <i>CMAJ</i> .....	John Fletcher, MD
News Journalist, <i>CMAJ</i> .....	Lauren Vogel
News Journalist, <i>CMAJ</i> .....	Roger Collier
Deputy Editor, Clinical, <i>CMAJ</i> .....	Diane Kelsall
Vice President, Professional Services and Leadership .....	Tim Smith
Director, Knowledge Transfer and Practice Policy.....	Sam Shortt, MD
Senior Manager, Knowledge for Practice Project.....	Deborah Scott-Douglas
Acting Associate Director, Leadership and Professional Development.....	Emily Gruenwoldt
Director and Editor-in-Chief, CMA Online Content.....	Pat Rich
Coordinator, CMA Online Content.....	Marla McAllister
Acting Manager, Information Services.....	Sarah Vanstone
Reference Librarian, Information Services .....	Liz Czyano
Vice President, Health Policy and Research .....	Owen Adams
Executive Director, Office of Ethics, Professionalism and International Affairs .....	Jeff Blackmer, MD
Director, Research and Policy Development.....	Stephen Vail
Chief Technology Officer .....	William Pascal
Director, Office for Public Health .....	Maura Ricketts, MD

Acting Associate Director, Office for Public Health..... Jill Skinner  
 Senior Health Economist ..... Kelly Stevenson  
 Project Manager ..... Tara Chauhan

Vice President, Community Building ..... Martin Vogel, MD  
 Director, Professional Affairs and Strategic Health Alliances..... Todd Watkins, MD  
 Associate Director, Affiliates..... Monika MacLaren  
 Coordinator, Affiliates..... Cherise Araujo  
 Executive Director, Members and PTMAs..... John Feeley  
 Associate Director, Member Engagement..... Carole Deburggraeve  
 Associate Director, Member Insight..... Renée Crowe

Vice President, Advocacy and Public Affairs ..... Jacques Lefebvre  
 Director, External Relations and Member Outreach..... Lesley Bauer  
 Acting Director, Government Relations ..... Angela Burton  
 Acting Director, Communications and Marketing..... Steven Wharry  
 Senior Advisor, Strategic Affairs..... Francois Lessard  
 Manager, Media Relations..... Lucie Boileau  
 Manager, Parliamentary Affairs Outreach..... Ashley Brambles  
 Manager..... Pascal Charron  
 Marketing Manager..... Shannon O'Brien  
 Translation ..... Marie Saumure  
 Editor/Writer ..... Jane Armstrong  
 Senior Coordinator ..... Alison Smith  
 Coordinator, Communications ..... Jennifer Arnold

**Canadian Medical Foundation Secretariat**

President and Chief Executive Officer ..... Joanne Mavis  
 Managing Director..... Alison Forestell  
 Manager, Programs and Communications ..... Tali Alexander

**CMA's Group of Subsidiary Companies Secretariat**

President and Chief Executive Officer, CMA Holdings Inc. (2009) and  
 MD Physician Services Inc..... Brian Peters  
 Executive Vice President, Organization Experience..... Michelle Masson  
 Chief Investment Officer..... Bill Horton  
 National Manager, Business Development & Practice Advice ..... Rohit Prakash  
 Marketing Communications Manager..... Shiobhan Williams  
 Vice President, Practice Sales and Service..... Ron Sparks  
 Executive Vice President, Member Solutions..... Mike Gassewitz  
 Vice President, Strategy and Execution..... Steven Herzog  
 Assistant Vice President, Segment Development & Strategy..... Allison Seymour  
 EMR Technology Specialist..... Frank Rezny  
 Senior Network Analyst..... William Brière  
 Senior PC Tech, Team Lead..... Jay Remillard  
 PC Support Specialist..... Stéphane Allard

## 2011 GENERAL COUNCIL DELEGATES

Adams, Dr. Howard, Windsor, ON.....	Representative, Canadian Society of Plastic Surgeons
Alexiadis, Dr. Maria, Halifax, NS.....	Deputy Speaker, CMA General Council
Allain, Dr. Suzanne, Thunder Bay, ON .....	PTMA representative
Amit, Dr. Minoli, Antigonish, NS.....	PTMA representative
Andrusky, Dr. Kathryn, Edmonton, AB .....	PTMA representative
Arnold, Dr. Kenneth, Thunder Bay, ON .....	PTMA representative
Athaide, Dr. Gregory, Ajax, ON.....	PTMA representative
Bach, Dr. David, London, ON.....	CMA Honorary Treasurer
Badenhorst, Dr. Charl, Fort St. John, BC .....	PTMA representative
Bailey, Dr. Allan, Spruce Grove, AB .....	PTMA representative
Baker, Dr. Patricia, Winnipeg, MB.....	PTMA representative
Barer, Dr. Daniel, Edmonton, AB.....	PTMA representative
Barker, Dr. Eric, Wiarton, ON.....	PTMA representative
Barrett, Dr. Peter, Saskatoon, SK.....	CMA President, 2000
Bates, Dr. Sarah, Edmonton, AB.....	PTMA representative
Bawa, Dr. Yusuf, Langley, BC .....	PTMA representative
Beck, Dr. Gail, Ottawa, ON.....	Member, CMA Board of Directors
Behl, Dr. Pearl, Markham, ON.....	PTMA representative
Berbrayer, Dr. David, Thornhill, ON.....	PTMA representative
Bhui, Dr. Dennis, Vancouver, BC.....	PTMA representative
Bodley, Dr. Steven, North Bay, ON.....	PTMA representative
Bonang, Dr. Lisa, Musquodoboit Harbour, NS.....	PTMA representative
Bonin, Dr. Pierre, Sudbury, ON .....	PTMA representative
Boucher, Dr. Paul, Calgary, AB.....	PTMA representative
Bridgeo, Dr. David, Windsor, ON.....	PTMA representative
Brodie, Dr. Brian, Chilliwack, BC .....	Member, CMA Board of Directors
Brooks, Dr. Jane, Middleton, NS .....	PTMA representative
Brown, Dr. Mark, Moose Jaw, SK .....	PTMA representative
Busser, Dr. James, Vancouver, BC .....	PTMA representative
Callahan, Dr. Elizabeth, St. John's, NL .....	PTMA representative
Cameron, Dr. Scott, Summerside, PE.....	Member, CMA Board of Directors
Campbell, Dr. Garth, Beausejour, MB .....	PTMA representative
Canning, Dr. Rody, Moncton, NB.....	Member, CMA Board of Directors
Carr, Dr. Padraic, Edmonton, AB .....	PTMA representative
Casault, Mr. Colin, Calgary, AB.....	PTMA representative
Chiasson, Dr. John, Antigonish, NS.....	President, Doctors Nova Scotia



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Chiasson, Dr. J. Roland, Summerside, PE .....	PTMA representative
Chisholm, Dr. Richard, Fredericton, NB.....	Representative, Canadian Anesthesiologists' Society
Church, Dr. Rhonda, Halifax, NS.....	Chair, CMA Committee on Health Care and Promotion
Clarke, Dr. Alison, Strathmore, AB .....	PTMA representative
Clarke, Dr. Andrew, Vancouver, BC.....	PTMA representative
Cleghorn, Dr. Scott, Winnipeg, MB .....	PTMA representative
Cloutier, Dr. Louise, Wolfville, NS .....	Chair, CMA Board of Directors, 2004-2008
Collins-Nakai, Dr. Ruth, Edmonton, AB.....	CMA President, 2005
Colman, Dr. Laurence, Etobicoke, ON .....	PTMA representative
Comm, Dr. Glenn, Calgary, AB.....	PTMA representative
Corbett, Dr. Mark, Coldstream, BC.....	PTMA representative
Corbett, Dr. Sandra, Fort McMurray, AB.....	PTMA representative
Couturier, M. Louis, Sherbrooke, QC.....	PTMA representative
Cressey, Dr. Chris, Palmerston, ON.....	PTMA representative
Cunningham, Dr. William, Mill Bay, BC.....	PTMA representative
Dalal, Dr. Bakul, Vancouver, BC.....	PTMA representative
De Kock, Dr. Ingrid, Edmonton, AB .....	Representative, Canadian Society of Palliative Care Physicians
Desjardins, Dr. Robert, Bathurst, NB .....	PTMA representative
Dirnfeld, Dr. Victor, Richmond, BC .....	CMA President, 1997
Dockrill, Dr. Karen, Algonquin Highlands, ON.....	PTMA representative
Doig, Dr. Anne, Saskatoon, SK.....	CMA President, 2009
Doig, Dr. Chip, Calgary, AB.....	PTMA representative
Donohue, Dr. Alicia, Gloucester, ON .....	PTMA representative
Dow, Dr. Michelle, Meteghan Centre, NS.....	PTMA representative
Downing, Ms. Jessica Anne, St. John's, NL .....	PTMA representative
Drew, Mrs. Barbara, Ottawa, ON.....	Acting Secretary General, 2001-2002 & 2008-2009
Dubé, Dr. Serge, Saint-Philippe, QC.....	PTMA representative
Erlick, Dr. Larry, Scarborough, ON.....	PTMA representative
Etches, Dr. Duncan, Vancouver, BC.....	PTMA representative
Feasby, Dr. Thomas, Calgary, AB.....	PTMA representative
Ferguson, Dr. Brian, Amherst, NS.....	PTMA representative
Fleming, Dr. Michael, Bedford, NS .....	PTMA representative
Flynn, Dr. Gregory, Toronto, ON.....	PTMA representative
Fourie, Dr. Phillip, Yorkton, SK.....	President, Saskatchewan Medical Association
Fournier, Dr. Marcien, Québec, QC.....	CMA President, 1989
Frappier, Dr. Jean-Yves, Montreal, QC.....	Representative, Canadian Paediatric Society

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Fraser, Dr. James, Halifax, NS.....	Representative, Canadian Association of Radiologists
Freeland, Dr. Alison, Ottawa, ON.....	PTMA representative
Fritz, Dr. Bradley A., Vancouver, BC.....	Member, CMA Board of Directors
Fullerton, Dr. Merrilee, Kanata, ON.....	PTMA representative
Gabriel, Dr. Tony, Gander, NL.....	PTMA representative
Gagnon, Dr. Isabelle, Whitehorse, YT.....	PTMA representative
Gardner, Dr. Angus, Sydney, NS.....	PTMA representative
Geller, Dr. Brian, Saskatoon, SK.....	PTMA representative
Giuffre, Dr. Michael, Calgary, AB.....	PTMA representative
Gobeil, Dr. François, Boucherville, QC.....	PTMA representative
Golbey, Dr. Michael, Kelowna, BC.....	Chair, CMA Board of Directors
Golian, Dr. Mehrdad, Winnipeg, MB.....	PTMA representative
Goodwin, Dr. Mike, Niagara Falls, ON.....	PTMA representative
Gow, Dr. Alan, Salmon Arm, BC.....	PTMA representative
Grisdale, Dr. Noel, Black Diamond, AB.....	Member, CMA Board of Directors
Gupta, Dr. Samir, North York, ON.....	PTMA representative
Guzmán, Dr. Carole, Ottawa, ON.....	CMA President, 1991
Haddad, Dr. Camille, Miramichi, NB.....	PTMA representative
Haddad, Dr. Henry, Sherbrooke, QC.....	CMA President, 2001; Chair, Canadian Medical Foundation Board
Haggie, Dr. John, Gander, NL.....	CMA President-Elect
Halparin, Dr. Elliot, Georgetown, ON.....	Chair, CMA Committee on Bylaws
Hamilton, Dr. John, Antigonish, NS.....	PTMA representative
Hanson, Dr. Dana W., Fredericton, NB.....	CMA President, 2002; Speaker, CMA General Council, 1999-2001
Harvey, Dr. Pierre, Rivière-du-Loup, QC.....	Member, CMA Board of Directors
Hassan, Ms. Noura, Montreal, QC.....	Representative, Canadian Federation of Medical Students
Hatcher, Dr. Lydia, Mount Pearl, NL.....	PTMA representative
Hellyer, Dr. Deborah, Windsor, ON.....	PTMA representative
Henderson, Dr. Jamie, Fredericton, NB.....	Representative, Canadian Rheumatology Association
Herendia, Dr. Armando, Whitehorse, YT.....	PTMA representative
Heywood, Dr. Mark, Vancouver, BC.....	Representative, Society of Obstetricians and Gynaecologists of Canada
Horne, Dr. Bruce, Burnaby, BC.....	PTMA representative
Huang, Dr. Felicia, Whitehorse, YT.....	PTMA representative
Hudak, Dr. Alan P., Orillia, ON.....	PTMA representative
Ikeji, Dr. Ngozi, Whitehorse, YT.....	Member, CMA Board of Directors

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Jamieson, Dr. Peter, Calgary, AB .....	PTMA representative
Jen, Dr. Yun, Montreal, QC .....	PTMA representative
Jetha, Dr. Nasir, Vancouver, BC.....	President, British Columbia Medical Association
Johnsen, Dr. Jon, Thunder Bay, ON .....	PTMA representative
Johnson, Dr. Darcy, Winnipeg, MB.....	Member, CMA Board of Directors
Jones, Dr. Ralph, Chilliwack, BC.....	PTMA representative
Jung, Dr. Hans, Orléans, ON .....	Surgeon General, Canadian Forces Medical Service
Jyu, Dr. Christopher, North York, ON.....	Member, CMA Board of Directors
Kalisiak, Dr. Michal, Calgary, AB .....	PTMA representative; CMA Award for Young Leaders Recipient
Kapur, Dr. Atul, Ottawa, ON.....	PTMA representative
Kassner, Dr. Rachel, Stratford, PE.....	President, Medical Society of Prince Edward Island
Kelleher, Dr. Barbara, Brandon, MB .....	PTMA representative
Kennedy, Dr. Allison, Perth-Andover, NB .....	President, New Brunswick Medical Society
Kennedy, Dr. Richard, Calgary, AB.....	CMA President, 1993
Kennedy, Dr. Stewart, Thunder Bay, ON .....	President, Ontario Medical Association
King, Dr. Susan, St. John's, NL .....	Member, CMA Board of Directors
Kippen, Dr. Robert, Winnipeg, MB .....	PTMA representative
Kirwan, Dr. Margaret, Grande Prairie, AB.....	Speaker, CMA General Council, 2006-2010
Kozroski, Dr. Clare, Gull Lake, SK .....	PTMA representative
L'Heureux, Dr. Bruno J., Laval, QC .....	Chair, CMA Committee on Archives and Awards; CMA President, 1994
LaBuick, Dr. Darryl, St. Albert, AB.....	Member, CMA Board of Directors
Lajoie, Dr. Jean-François, Sherbrooke, QC.....	PTMA representative
Landry, Dr. Léo-Paul, Boucherville, QC .....	CMA Secretary General, 1986-1999
Lane, Dr. Carolyn, Calgary, AB.....	PTMA representative
Larsen Soles, Dr. Trina, Golden, BC .....	PTMA representative
Lavoie, Dr. Lionel, Melfort, SK.....	CMA President, 1990
Lee, Dr. Winston, Rothesay, NB.....	PTMA representative
Lefebvre, Dr. Lisa, North York, ON.....	PTMA representative
Lewis, Dr. Brendan, Cornerbrook, NL.....	PTMA representative
Losier, Dr. Chris, Moncton, NB .....	PTMA representative
Ludwig, Dr. John, Omeme, ON.....	PTMA representative
Luscombe, Dr. Sandra, St. John's, NL.....	President, Newfoundland & Labrador Medical Association
MacCarthy, Dr. Daniel, Vancouver, BC .....	PTMA representative
MacDonald, Dr. Frank, Charlottetown, PE .....	PTMA representative
Mackie, Dr. Gordon, Richmond, BC.....	PTMA representative

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Mackie, Dr. William, Vancouver, BC.....	PTMA representative
MacLeod, Dr. Mark, Toronto, ON.....	PTMA representative
MacMillan, Dr. Robert, Kingston, ON.....	PTMA representative
MacPherson, Dr. Kathleen, Truro, NS.....	PTMA representative
Male, Dr. Ross, Brantford, ON.....	PTMA representative
Maloney, Dr. Gerry, St. Martins, NB.....	PTMA representative
Mann, Dr. Renwick, Peterborough, ON.....	PTMA representative
Mansouri, Dr. Shireen, Yellowknife, NT.....	Member, CMA Board of Directors
Marcoux, Dr. Laurent, Châteauguay, QC.....	PTMA representative
Marrie, Dr. Thomas, Chester Basin, NS.....	PTMA representative
Maxted, Dr. John, Markham, ON.....	PTMA representative
McArthur, Dr. Peter, Yellowknife, NT.....	President, Northwest Territories Medical Association
McFadden, Dr. Robin, London, ON.....	Representative, Canadian Thoracic Society
McLean, Dr. John, Yellowknife, NT.....	PTMA representative
McMillan, Dr. Colin, Charlottetown, PE.....	CMA President, 2006; Chair, CMA Board of Directors, 1993-1997
McPherson, Dr. Alex, Edmonton, AB.....	CMA President, 1984
Mehta, Dr. Pravinsagar, Winnipeg, MB.....	Chair, Audit Committee
Milne, Ms. Kate, Delta, BC.....	PTMA representative
Moore, Dr. Kieran, Kingston, ON.....	PTMA representative
Morgan, Dr. David, Oakville, ON.....	Representative, Canadian Association of Gastroenterology
Morton, Dr. Richard Ian, Riverview, NB.....	PTMA representative
Murphy, Dr. Patrick, Ottawa, ON.....	PTMA representative
Murphy, Dr. Sean, St. John's, NL.....	PTMA representative
Naidoo, Dr. Surayia, Yellowknife, NT.....	PTMA representative
Nicholas, Miss Christine, Aurora, ON.....	PTMA representative
Nicholas, Dr. Cynthia, Richmond Hill, ON.....	PTMA representative
Nicholas, Dr. Tim, Aurora, ON.....	Member, CMA Board of Directors
Nijssen-Jordan, Dr. Cheri, Edmonton, AB.....	PTMA representative
Nohr, Dr. Carl, Medicine Hat, AB.....	PTMA representative
O'Brien, Dr. Christopher, Brantford, ON.....	Representative, Canadian Association of Nuclear Medicine
O'Brien-Bell, Dr. John, Surrey, BC.....	CMA President, 1988
O'Shea, Dr. Patrick, St. John's, NL.....	PTMA representative
Oleksinski, Dr. Stan, Prince Albert, SK.....	PTMA representative
Olson, Dr. Robyn, Winnipeg, MB.....	PTMA representative
Olszewski, Ms. Margaret, Toronto, ON.....	PTMA representative

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Oppel, Dr. Lloyd, Vancouver, BC.....	PTMA representative
Ouellet, Dr. Robert, Montreal, QC.....	CMA President, 2008
Owsianik, Dr. Walter, Hamilton, ON.....	PTMA representative
Padayachee, Dr. Vino, Saskatoon, SK.....	PTMA representative
Parks, Dr. Paul, Medicine Hat, AB.....	PTMA representative
Patel, Dr. Sunil, Gimli, MB.....	CMA President, 2003
Perry, Dr. Douglas, Edmonton, AB.....	Chair, CMA Board of Directors, 2000-2004; Speaker, CMA General Council, 1993-1998
Pfeifer, Dr. Joseph, Saskatoon, SK.....	PTMA representative
Pillay, Dr. Intheran, Gravelbourg, SK.....	PTMA representative
Pinto, Dr. Christopher, Etobicoke, ON.....	PTMA representative
Pugsley, Dr. Donald, Truro, NS.....	Member, CMA Board of Directors
Qaadri, Dr. Shafiq, Toronto, ON.....	PTMA representative
Rae, Dr. Robert, Quispamsis, NB.....	PTMA representative
Reddoch, Dr. Allon, Marsh Lake, YT.....	CMA President, 1998
Reid, Dr. Anna, Yellowknife, NT.....	PTMA representative
Reid, Dr. Susan, Hamilton, ON.....	Representative, Canadian Association of General Surgeons
Rinaldi, Dr. Fredrykka, Medicine Hat, AB.....	PTMA representative
Robinson, Dr. Paul, Gatineau, QC.....	PTMA representative
Ross, Dr. Shelley, Burnaby, BC.....	PTMA representative
Roy, Dr. Maurice, Ste. Anne, MB.....	PTMA representative
Roye, Dr. Charmaine, Brantford, ON.....	PTMA representative
Ryan, Dr. Daniel, Sherwood Park, AB.....	PTMA representative
Saunders, Dr. Robin, Sooke, BC.....	Chair, CMA Committee on Ethics
Schonfeld, Dr. Mark, Vancouver, BC.....	PTMA representative
Schumacher, Dr. Albert, Windsor, ON.....	PTMA representative; CMA President, 2004
Scott, Dr. Jason, Dauphin, MB.....	President, Doctors Manitoba
Scully, Dr. Hugh, Etobicoke, ON.....	CMA President, 1999
Shannon, Dr. Janet, Eagle Ridge, SK.....	PTMA representative
Sheppard, Dr. Matthew, Ottawa, ON.....	Member, CMA Board of Directors
Shipley, Dr. Bill, Belleville, ON.....	PTMA representative
Shukin, Dr. Evelyn, Surrey, BC.....	PTMA representative
Simpson, Dr. Christopher, Ottawa, ON.....	Representative, Canadian Cardiovascular Society
Singhal, Dr. Rajni, North York, ON.....	PTMA representative
Sinha, Dr. Roona, Vancouver, BC.....	Member, CMA Board of Directors

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Slavik, Dr. Dalibor, Saskatoon, SK .....	PTMA representative
Slocombe, Dr. Linda, Calgary, AB.....	PTMA representative
Sommers, Dr. Frank, Toronto, ON .....	PTMA representative
Sosnowski, Dr. Terry, Spruce Grove, AB.....	Chair, Committee on Education and Professional Development
Speer, Dr. Margaret, Selkirk, MB .....	PTMA representative
Sridhar, Dr. Guruswamy, Regina, SK.....	PTMA representative
Steacie, Dr. Adam, Brockville, ON.....	PTMA representative
Stephan, Dr. Paul, Scarborough, ON.....	PTMA representative
Studniberg, Dr. Allan, Scarborough, ON.....	PTMA representative
Swenson, Dr. John, Ottawa, ON.....	PTMA representative
Sze, Dr. Shirley, Kamloops, BC .....	PTMA representative
Tadepalli, Dr. Rao, Whitehorse, YT .....	President, Yukon Medical Association
Tandan, Dr. Ved, Hamilton, ON.....	PTMA representative
Tanner, Dr. Wayne, Toronto, ON.....	PTMA representative
Tardif, Dr. Daniel, Cantley, QC.....	PTMA representative
Taylor, Dr. Rhett, Edmonton, AB .....	Representative, Canadian Association of Internes and Residents
Theman, Dr. Trevor, Edmonton, AB.....	PTMA representative
Thompson, Ms. Alison, Saskatoon, SK .....	PTMA representative
Toth, Dr. Michael, Aylmer, ON .....	PTMA representative
Toth, Dr. Peter, Mississauga, ON.....	Representative, Canadian Association of Emergency Physicians
Tracey, Dr. John, Brampton, ON.....	Member, CMA Board of Directors
Truchon, Dr. Marie-Léa, Rouyn-Noranda, QC.....	PTMA representative
Trudeau, Dr. Jean-Bernard, Verdun, QC .....	Member, CMA Board of Directors
Turchen, Dr. Barry, Abbotsford, BC.....	Chair, CMA Political Action Committee
Turnbull, Dr. Jeffrey, Ottawa, ON.....	CMA President
Tytus, Dr. Richard, Hamilton, ON .....	PTMA representative
Vaidya, Dr. Ann, Calgary, AB.....	PTMA representative
Vander Stelt, Dr. Ruth, Gatineau, QC.....	President, Quebec Medical Association
Walker, Dr. Arlene, Headingley, MB .....	PTMA representative
Walley, Dr. Virginia, Peterborough, ON .....	PTMA representative
Walton, Dr. Nigel, West Vancouver, BC .....	PTMA representative
Ward, Dr. David, Calgary, AB .....	PTMA representative
Warrack, Dr. Ian, Kemptville, ON.....	Chair, CMA Board of Directors, 1997-2000
Wasylenko, Dr. Eric, Okotoks, AB.....	Chair, CMA Committee on Health Policy and Economics

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- Webb, Dr. Charles, Vancouver, BC..... PTMA representative
- Weir, Dr. Douglas, Toronto, ON ..... PTMA representative
- Wexler, Dr. Denise, London, ON..... CMA Honorary Member; Representative, Canadian  
Dermatology Association
- Whelan, Dr. John, Rothesay, NB ..... PTMA representative
- Whelan, Dr. Ronald, St. John's, NL ..... CMA President, 1992; Chair, CMA Board of Directors,  
1984-1987
- White, Dr. Celina, Amherst, NS..... PTMA representative
- White, Dr. Patrick, Edmonton, AB..... President, Alberta Medical Association
- White, Dr. Philip, Kelowna, BC..... PTMA representative
- Whitehead, Dr. Katherine, Toronto, ON ..... PTMA representative
- Whitehead, Dr. Lori, Hamilton, ON ..... PTMA representative
- Willett, Dr. Janice, Sault Ste. Marie, ON ..... PTMA representative
- Williams, Dr. Carole, Victoria, BC..... PTMA representative
- Wooder, Dr. Scott, Stoney Creek, ON ..... PTMA representative
- Woodside, Dr. Blake, North York, ON..... Speaker, CMA General Council
- Woolner, Dr. Douglas, Sault Ste. Marie, ON ..... PTMA representative
  
- Yee, Dr. George, Windsor, ON..... PTMA representative
- Yelland, Dr. Joel, Saskatoon, SK ..... Member, CMA Board of Directors
- Younge, Dr. Derek, Yellowknife, NT ..... PTMA representative

## 2011 GENERAL COUNCIL OBSERVERS

Abbott, Dr. Beverly, St. John's, NL.....	Member
Abbott, Mr. John, Toronto, ON.....	Health Council of Canada
Adams, Dr. Barry, Ottawa, ON .....	Member
Aglukkaq, The Hon. Leona, Ottawa, ON.....	Minister of Health
Agnew, Dr. Jonathan, Vancouver, BC.....	British Columbia Medical Association
Ahpin, Ms. Christiane, Vancouver, BC.....	British Columbia Medical Association
Albert, Dr. Michelle, Port Hope, ON.....	Member
Alteen, Dr. Lawrence, St. John's, NL.....	Department of Health & Community Services
Antunes, Dr. Paulo, Cornwall, ON.....	Member
Asselin, Dr. Marc-André, Montreal, QC.....	Association des médecins omnipraticiens de Montreal
Attara, Ms. Gail, Vancouver, BC .....	Best Medicines Coalition
Bard, Ms. Rachel, Ottawa, ON .....	Canadian Nurses Association
Barrette, Dr. Gaétan, Montreal, QC .....	Fédération des médecins spécialistes du Québec
Barter, Ms. Lynn, St. John's, NL.....	Newfoundland and Labrador Medical Association
Baxter, Ms. Sharon, Ottawa, ON.....	Canadian Hospice Palliative Care Association
Beauchamp, Dr. Jacques, Laval, QC .....	CMA Honorary Member
Beaulieu, Mrs. Nicole, Montreal, QC .....	Quebec Medical Association
Beckley, Dr. Sunmolu, Grand Bank, NL.....	Member
Bellan, Dr. Lorne, Winnipeg MB .....	Member
Bellavance, M. Sylvain, Montreal, QC .....	Fédération des médecins spécialistes du Québec
Bennett, The Hon. Dr. Carolyn, Toronto, ON.....	Member of Parliament
Bernier, Dr. Jean-Robert, Ottawa, ON.....	Canadian Forces Medical Service
Biman, Dr. Birubi, Thunder Bay, ON.....	Member
Boadway, Dr. Ted, Richmond Hill, ON.....	CMA Honorary Member
Boivin, Mr. Claude Paul, Ottawa, ON.....	Canadian Dental Association
Boone, Dr. Bonita, Fredericton, NB .....	Member
Boulay, Dr. Robert, Mississauga, ON.....	College of Family Physicians of Canada
Bowmer, Dr. Ian, Ottawa, ON.....	Medical Council of Canada
Bradley, Ms. Louise, Calgary, AB.....	Mental Health Commission of Canada
Braun, Dr. Ray, Parleeville, NB .....	Member
Bridger, Dr. Tracey, St. John's, NL.....	Member
Broad, Dr. Robert, Edmonton, AB .....	Canadian Spine Society
Brown, Mr. Scott, St. John's, NL.....	Newfoundland and Labrador Medical Association
Buchner, Mr. Jeremy, Lorette, MB.....	Pfizer Canada
Burke, Dr. Howard, Port Hope, ON.....	Member
Burns, Dr. Ken, Maple Ridge, BC .....	Member
Burns-Young, Ms. Suzanne, Yellowknife, NT.....	Northwest Territories Medical Association



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Busing, Dr. Nick, Ottawa, ON .....	Association of Faculties of Medicine of Canada
Campbell, Mr. David, Calgary, AB .....	CMA Award for Young Leaders Recipient
Canlas-Yamsuan, Dr. Marlen, Winnipeg, MB .....	Member
Carmel, Dr. Peter, Chicago, IL, USA .....	American Medical Association
Carpenter, Mr. Jonathan, St. John's, NL.....	Newfoundland and Labrador Medical Association
Cauchon, M. Daniel, Montreal, QC.....	Quebec Medical Association
Cham, Dr. Bonnie, Winnipeg, MB.....	Dr. William Marsden Award in Medical Ethics Recipient
Chamowitz, Dr. Gary, Hamilton, ON .....	Member
Chan, Dr. Benjamin, East York, ON.....	Presenter
Chouinard, Mr. Joseph, Ottawa, ON.....	Member, Canadian Medical Foundation Board
Clarke, Mr. Doug, Dartmouth, NS .....	Doctors Nova Scotia
Cohen, Dr. Mike, Grand Falls-Windsor, NL.....	Member
Connors, Ms. Charmaine, Dartmouth, NS.....	Doctors Nova Scotia
Craig-Garrison, Ms. Margo, Ottawa, ON .....	Health Canada
Cram, Mr. Robert, Winnipeg, MB.....	Doctors Manitoba
Crews, Mrs. Glenda, Dartmouth, NS .....	Doctors Nova Scotia
Crolley, Ms. Allison, Winnipeg, MB .....	Doctors Manitoba
d'Entremont, Mr. Simon, Halifax, NS.....	Health Canada
Dagnone, Mr. Tony, London, ON .....	Presenter
Davies, Ms. Libby, Ottawa, ON .....	Member of Parliament
Davis, Ms. Elizabeth, St. John's, NL.....	Presenter
Dewar, Dr. Dale, Wynyard, SK .....	CMA Honorary Member
Di Giovanni, M. Jérôme, Montreal, QC .....	Alliance des communautés culturelles pour l'égalité dans la santé et les services sociaux
Donaldson, Mr. Scott, Saskatoon, SK.....	Saskatchewan Medical Association
Dowdall, Ms. Catherine, Toronto, ON .....	Ontario Medical Association
Drummond, Mr. Don, Manotick, ON.....	Presenter
Earle, Ms. Margaret, St. John's, NL.....	Association of Registered Nurses of Newfoundland and Labrador
Ecker, Ms. Janet, Toronto, ON .....	Member, CMAH Board of Directors
Elliot, Dr. David, Red Deer, AB.....	CMA Honorary Member
Etches, Dr. Nora, Vancouver, BC.....	Member
Fifield, Ms. Adele, Ottawa, ON.....	Canadian Association of Radiologists
Finley, Dr. John Powers, Halifax, NS .....	Doctors Nova Scotia
Francescutti, Dr. Louis Hugo, Ottawa, ON.....	Royal College of Physicians and Surgeons of Canada
Fréchette, Mrs. Danielle, Ottawa, ON.....	Royal College of Physicians and Surgeons of Canada

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Fralick, Ms. Pamela, Ottawa, ON.....	Canadian Healthcare Association
Frank, Mr. Stephen, Toronto, ON.....	Canadian Life and Health Insurance Association
Fry, The Hon. Dr. Hedy, Ottawa, ON.....	Member of Parliament
Fung, Dr. Kenneth, Richmond, BC.....	Member
Gautam, Dr. Mamta, Ottawa, ON.....	CMA Physician Misericordia Award Recipient
Gill, Mr. Peter, Edmonton, AB.....	Medical Student
Girouard, Dr Michèle, Gatineau, QC.....	Member
Glouberman, Dr. Sholom, Toronto, ON.....	Patients Association of Canada
Godin, Dr. Louis, Montreal, QC.....	Fédération des médecins omnipraticiens du Québec
Goldhawk, Mr. Dale, Pickering, ON.....	Presenter
Gormley, Mr. Michael, Edmonton, AB.....	Alberta Medical Association
Graham, Dr. Jamie, Corner Brook, NL.....	Member
Gray, Dr. John, Ottawa, ON.....	Canadian Medical Protective Association
Gropper, Dr. Peter, Vancouver, BC.....	CMA Honorary Member
Gudapati, Dr. Sumathi, Whitehorse, YT.....	Member
Gutkin, Dr. Calvin L., Mississauga, ON.....	College of Family Physicians of Canada
Gwin, Mr. Verlin, Edmonton, AB.....	Alberta Medical Association
Haslam, Dr. David, London, UK.....	British Medical Association
Hnydyk, Dr. William Steven, Edmonton, AB.....	Alberta Medical Association
Hobday, Mr. Ed, Saskatoon, SK.....	Saskatchewan Medical Association
Hollinshead, Dr. Robert M., Calgary, AB.....	Member, CMAH Board of Directors
Holmes, Dr. Stewart, Eston, SK.....	CMA Honorary Member
Howatt, Dr. Eric Bruce, Kentville, NS.....	Member, CMAH Board of Directors
Howell, Dr. Oscar, St. John's, NL.....	Occupational & Environmental Medical Association of Canada
Huston, Mr. Jim, Edmonton, AB.....	Alberta Medical Association
Hutchison, Ms. Sarah, Toronto, ON.....	Ontario Medical Association
Hutchison, Dr. Susan, Edmonton, AB.....	Member
Inglis, Dr. Brian, Sylvan Lake, AB.....	Member
Irwin, Mr. Sandy, Stratford, PE.....	Medical Society of Prince Edward Island
Jenkins, Dr. Kenneth, Corner Brook, NL.....	Member
Johnston, Dr. Richard, Edmonton, AB.....	Member
Jones, Mr. David, Ottawa, ON.....	Health Canada
Kanke, Dr. Lorena, Vancouver, BC.....	CMA Honorary Member

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Kennedy, Mr. Jerome, Carbonear Harbour Grace, NL.....	Minister of Health and Community Services for Newfoundland and Labrador
Kennedy, Dr. Richard, St. John's, NL.....	CMA Honorary Member
Kloiber, Dr. Otmar, Bruhl, Germany.....	World Medical Association
Knight, Mr. Anthony, Fredericton, NB .....	New Brunswick Medical Society
Kralj, Dr. Boris, Toronto, ON.....	Ontario Medical Association
Krushel, Dr. Robert, Yellowknife, NT .....	Member
Kustra, Mr. Ron, Edmonton, AB.....	Alberta Medical Association
Lawrence, Dr. Michael, Vancouver, BC .....	CMA Honorary Member; Canadian Medical Protective Association
LeBlanc, Ms. Barb, Toronto, ON.....	Ontario Medical Association
Lee, Dr. Tzu-K, Edmonton, AB .....	Member
Lefebvre, PhD, Dr. Fleur-Ange, Ottawa, ON.....	Federation of Medical Regulatory Authorities of Canada
Lemire, Dr. Francine, Mississauga, ON .....	College of Family Physicians of Canada
Loree, Dr. Scott, Calgary, AB.....	Member
MacCready-Williams, Ms. Nancy, Dartmouth, NS.....	Doctors Nova Scotia
MacDonald, Dr. Alexander, Iqaluit, NU .....	Member
MacRae, Dr. Elizabeth, Calgary, AB.....	May Cohen Award for Women Mentors Recipient
Maher, Ms. Kathy, Stratford, PE.....	Medical Society of Prince Edward Island
Major, Dr. Andrew, St. John's, NL.....	Member
Makkar, Ms. Juhee, Toronto, ON .....	Ontario Medical Association
Mardon, Mr. Austin, Edmonton, AB .....	CMA Medal of Honour Recipient
Martin, Dr. Keith, Victoria, BC.....	Presenter
Martin, Ms. Susan, Vancouver, BC .....	British Columbia Medical Association
Martins, Dr. Isabel, St. John's, NL .....	Member
Maruca, Mr. Matt, Winnipeg, MB.....	Doctors Manitoba
Maskens, Ms. Deborah, Guelph, ON.....	Presenter
Mason, Ms. Dawn, St. John's, NL.....	Newfoundland and Labrador Medical Association
McElligott, Dr. Joseph, Ottawa, ON.....	Member
McKay, Ms. Valoree, Ottawa, ON.....	Canadian Association of Physician Assistants
Meagher, Mr. John, Toronto, ON.....	Canadian Doctors for Medicare
Mia, Dr. Shabir, Saskatoon, SK.....	Member
Michael, Ms. Lorraine, St. John's, NL.....	Member of the House of Assembly
Miller, Ms. Ashley, Ottawa, ON.....	Medical Student
Miller, Ms. Carol, Ottawa, ON .....	Canadian Physiotherapy Association
Milliken, Dr. Donald, Victoria, BC .....	Chair, Specialist Forum
Mittelsteadt, Dr. Lyle, Edmonton, AB.....	Member

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Morrison, Mr. Jeff, Ottawa, ON.....	Canadian Pharmacists Association
Mount, Dr. Balfour, Montreal, QC.....	CMA Medal of Service Recipient
Murray, Mr. Ryan, Calgary, AB .....	Alberta Medical Association
Muzumdar, Dr. Ashok, Nepean, ON.....	Canadian Association of Physicians with Disabilities; CMA Sir Charles Tupper Award for Political Action Recipient
Nadon, Mr. Robert, Montreal, QC .....	Quebec Medical Association
Nelson, Mr. Patrick, Toronto, ON.....	Ontario Medical Association
Neuheimer, Mr. Nicholas, Ottawa, ON.....	Canadian Cardiovascular Society
Noble, Ms. Simone, Toronto, ON .....	Ontario Medical Association
Norton, Mr. Mark, Pakenham, ON .....	Member, CMAH Board of Directors
O'Reilly, Mr. Stephen, St. John's, NL.....	Canadian Institute for Health Information
Olfert, Dr. Lawrence, Drumheller, AB .....	CMA Honorary Member
Ondro, Dr. Milena, Edmonton, AB .....	Member
Padmos, Dr. Andrew, Ottawa, ON.....	Royal College of Physicians and Surgeons of Canada
Pelletier, Mr. Claude, Montreal, QC.....	Award for Excellence in Health Promotion Recipient
Penny, Mr. Frank, Etobicoke, ON.....	Member, CMAH Board of Directors
Plant, Dr. Sandi, Brantford, ON .....	Member
Plitt, Mr. Cameron, Edmonton, AB .....	Alberta Medical Association
Ramlakhan, Dr. Larita, Gravelbourg, SK.....	Member
Rapin, Dr. John, Kingston, ON .....	Chair, CMAH Board of Directors
Read, Dr. Robert, Halifax, NS .....	Member
Reid, Mr. Stephen, Toronto, ON .....	Ontario Medical Association
Retallick, Dr. Rick, Fredericton, NB.....	Member
Rewuski, Ms. Nicole, Saskatoon, SK .....	Medical Student
Rink, Ms. Wendy, Saskatoon, SK .....	Saskatchewan Medical Association
Ritter, Mr. Robert, St. John's, NL .....	Newfoundland and Labrador Medical Association
Robert, Dr. Yves, Ottawa, ON .....	Federation of Medical Regulatory Authorities of Canada
Robichaud, Mr. Louis, Victoria, BC .....	Canadian Association of Physician Assistants
Robichaud, Mr. Martin, Montreal, QC.....	Medical Student
Rowe, Mr. Craig, St. John's, NL .....	YMCA-YWCA Northeast Avalon
Rupnarain, Ms. Shannon, Edmonton, AB.....	Alberta Medical Association
Saleh, Dr. Abdullah, Edmonton, AB.....	CMA Award for Young Leaders Recipient
Samis, Mr. Stephen, Ottawa, ON.....	Canadian Health Services Research Foundation
Sapsford, Mr. Ron, Toronto, ON.....	Ontario Medical Association

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Saunders, Mr. Alex, Ottawa, ON.....	Canadian Psychiatric Association
Schuster, Dr. Ernst, Edmonton, AB .....	Member
Sclater, Dr. Anne, St. John's, NL.....	Member
Sellah, Dr. Djaouida, Ottawa, ON .....	Member of Parliament
Senikas, Dr. Vyta, Ottawa, ON.....	Society of Obstetricians and Gynaecologists of Canada
Shiau, Dr. Gillian, Ottawa, ON .....	Resident
Silas, Ms. Linda, Ottawa, ON .....	Canadian Federation of Nurses Union
Simms, Mr. Scott, Gander, NL.....	Member of Parliament
Simpson, Mr. Jim, Toronto, ON .....	Ontario Medical Association
Skanes, Dr. Susan, Dieppe, NB .....	Member
Skinner, Mr. George, St. John's, NL .....	Canadian Mental Health Association – Newfoundland and Labrador Division
Smith, Mr. Sean, Calgary, AB .....	Alberta Medical Association
Somerville, Dr. Glasier, Toronto, ON.....	Member
Somerville, Dr. Josephine, North York, ON.....	Member
Squibb, Dr. Stephanie, St. John's, NL.....	Member
Stewart, Dr. Boyd, Weyburn, SK .....	Member
Strahl, The Hon.Chuck, Chilliwack, BC.....	Presenter; former Member of Parliament
Strasberg, Dr. Suzanne, North York, ON.....	Chair, Presidents Forum
Tamouro, Ms. Soumya, Montreal, QC.....	Alliance des communautés culturelles pour l'égalité dans la santé et les services sociaux
Tan, Dr. Chin Chai, St. John's, NL.....	Member
Tan, Dr. Patrick, Toronto, ON .....	Member
Tanchak, Ms. Shenda, Toronto, ON.....	College of Physicians and Surgeons of Ontario
Taylor, Mr. Victor, Edmonton, AB.....	Alberta Medical Association
Telang, Dr. Harshad, Thunder Bay, ON.....	Member
Thomas, Ms. Sarah, Edmonton, AB.....	Professional Association of Residents of Alberta
Thorne, Dr. Carter, Newmarket, ON .....	Member
Thurling, Dr. Margaret Lynne, Toronto, ON.....	College of Physicians and Surgeons of Ontario
Tilley, Mr. George, Mount Pearl, NL .....	Heart & Stroke Foundation of Newfoundland and Labrador
Upshall, Mr. Phil, Guelph, ON .....	Mood Disorders Society of Canada
Venosa, Ms. Franca, Toronto, ON.....	Ontario Medical Association
Vézina, Ms. Joanne, Longueuil, QC.....	Member, CMAH Board of Directors
Von Bargen, Ms. Alissa, Toronto, ON .....	Canadian Doctors for Medicare
Wang, Dr. Caroline, Vancouver, BC .....	Member

Wapner, Ms. Leah, Ramat-Gan, Israel.....	Israeli Medical Association
Watson, Mrs. Wendy Anne, Boston, MA, USA .....	Member, CMAH Board of Directors
Webber, Dr. June, Ottawa, ON .....	Canadian Nurses Association
Werker, Dr. Denise, Ottawa, ON.....	Public Health Agency of Canada
Wexler, Dr. Ronald, London, ON.....	Member
White, Dr. Graham, Parksville, BC.....	CMA Honorary Member
White, Mrs. Tamie, St. John's, NL.....	Newfoundland and Labrador Medical Association
Wilkes, Mr. Graeme, Ottawa, ON .....	Canadian Health Services Research Foundation
Williams, Dr. Edgar, St. John's, NL .....	Canadian Association of Retired Persons
Woollard, Dr. Robert, Vancouver, BC.....	Member
Yang, Dr. Jae, Toronto, ON.....	Member
Zelmer, Dr. Jennifer, Toronto, ON.....	Canada Health Infoway
Zidaric, Ms. Sandra, Toronto, ON.....	Ontario Medical Association
Zuidhof, Dr. Aron, Minto, NB.....	Member
Zuliani, Dr. Preston, St. Catharines, ON .....	Member

## INTRODUCTION

1. The 144th Annual Meeting of the Canadian Medical Association (CMA) was held at the St. John's Convention Centre in St. John's, Nfld., Aug. 21-24, 2011. General Council met Aug. 22-24, 2011.
2. The 867 registrants included 584 members, observers, non-members, medical students, honorary members, visitors and staff, 211 spouses and guests, 53 youth and 19 media representatives.
3. The CMA thanked the members of the Planning Committee for their support in planning and promoting the 144th Annual Meeting.

*Chair*

Dr. John Haggie

*Chair, Spouse/Companion and Youth Programs*

Ms. Peggy Lou Champion

*Members, Planning Committee*

Mrs. Lynn Barter, Newfoundland and Labrador Medical Association (NLMA)

Ms. Dawn Mason, NLMA

Bruce Squires, Vice-President, Corporate Affairs, CMA

Michelle Gravelle, Director, Meetings and Travel Management, CMA

Sandra Wood, Annual Meeting Manager, CMA

## Official opening

4. On Monday, Aug. 22, 2011, at 8:30 am in the Convention Centre, the speaker of General Council, Dr. Blake Woodside, called to order the 144th Annual Meeting of the CMA.
5. Dr. Woodside gave the opening invocation.
6. Mr. Paul-Émile Cloutier, CMA Secretary General and CEO, introduced fellow members of the platform party:

Dr. Blake Woodside, Speaker

Dr. Maria Alexiadis, Deputy Speaker

Dr. Jeffrey Turnbull, President

Dr. John Haggie, President-Elect

Dr. Anne Doig, Past President

Dr. Michael Golbey, Chair, Board of Directors

Dr. David Bach, Honorary Treasurer

Dr. Jean-Bernard Trudeau, Member-at-Large, Executive Committee

Dr. Martin Vogel, Vice-President, Community Building

Ms. Heather Nowlan, Manager, Board Administrative Services and Recording Secretary

## Opening remarks

7. Dr. Jeffrey Turnbull, CMA president, welcomed General Council delegates and special guests. He introduced this year's theme, *Health Care Transformation: Voices into Action*. He noted that CMA's health care transformation consultations indicate that Canadians are as enthusiastic as physicians in their desire for a health care system that delivers high quality, timely and equitable care. He also noted that the input to be received over the course of the meeting is essential in providing important direction to the association for the year ahead.
8. Dr. Turnbull introduced a short video of Prime Minister Stephen Harper, who brought greetings on behalf of the Government of Canada.
9. Dr. Turnbull called upon the Hon. Jerome Kennedy, Newfoundland and Labrador Minister of Health and Community Services, who brought greetings on behalf of the Government of Newfoundland and Labrador.
10. Mr. Kennedy welcomed delegates to Newfoundland and Labrador and noted it was an honour to host a distinguished group of physicians. He highlighted the importance of the health care portfolio in improving lives on a daily basis, and of the challenges of health care delivery across a vast geography of mainly small rural communities in Newfoundland and Labrador.
11. Mr. Kennedy outlined the province's significant funding and infrastructure investments in health care priorities including the reduction of wait times and increased physician recruitment. He noted the marked increase in the number of physicians in the province and the government's investment in a physician leadership program, medical student bursary program, and improvements to accommodations for rural medical students. He also highlighted investments made in medical infrastructure and equipment, including the building of hospitals, an increase in the number of long-term care beds, and the pursuit of innovative technologies.
12. In closing, Mr. Kennedy expressed his appreciation to physicians for their professionalism and dedication, and wished members an enjoyable time in Newfoundland.
13. Dr. Woodside introduced Dr. Sandra Luscombe, NLMA president.
14. Dr. Luscombe welcomed delegates from across Canada. She noted the common goal to provide the best care possible and to work together for a system that is patient-centred, sustainable, accessible and accountable. She encouraged members to become immersed in St. John's history, culture, cuisine and folklore, and wished them a productive meeting.
15. Mr. Cloutier introduced the CMA Board of Directors in attendance:

Dr. Ngozi Ikeji	Yukon Medical Association
Dr. Shireen Mansouri	Northwest Territories Medical Association
Dr. Brian Brodie	British Columbia Medical Association
Dr. Bradley Fritz	British Columbia Medical Association
Dr. Noel Grisdale	Alberta Medical Association
Dr. Darryl LaBuick	Alberta Medical Association
Dr. Joel Yelland	Saskatchewan Medical Association
Dr. Darcy Johnson	Manitoba Medical Association
Dr. Gail Beck	Ontario Medical Association



Dr. Chris Jyu	Ontario Medical Association
Dr. Tim Nicholas	Ontario Medical Association
Dr. John Tracey	Ontario Medical Association
Dr. Pierre Harvey	Québec Medical Association
Dr. Rody Canning	New Brunswick Medical Society
Dr. Scott Cameron	Medical Society of Prince Edward Island
Dr. Donald Pugsley	Doctors Nova Scotia
Dr. Susan King	Newfoundland and Labrador Medical Association
Dr. Roona Sinha	Residents
Dr. Matthew Sheppard	Students

16. Mr. Cloutier then introduced the past officers in attendance:

- Dr. Alexander McPherson, President, 1984-85
- Dr. John O'Brien-Bell, President, 1988-89
- Dr. Marcien Fournier, President, 1989-90
- Dr. Lionel Lavoie, President, 1990-91
- Dr. Carole Guzmán, President, 1991-92
- Dr. Ronald Whelan, President 1992-93; Chair of the Board 1984-87
- Dr. Richard Kennedy, President 1993-94
- Dr. Bruno L'Heureux, President, 1994-95
- Dr. Victor Dirnfeld, President, 1997-98
- Dr. Allon Reddoch, President, 1998-99
- Dr. Hugh Scully, President, 1999-2000
- Dr. Peter Barrett, President, 2000-01
- Dr. Henry Haddad, President, 2001-02
- Dr. Dana Hanson, President, 2002-03; Speaker of General Council, 1999-2001; Past President, World Medical Association 2010-11
- Dr. Sunil Patel, President, 2003-04
- Dr. Albert Schumacher, President, 2004-05
- Dr. Ruth Collins-Nakai, President, 2005-06
- Dr. Colin McMillan, President, 2006-07; Chair of the Board, 1993-97
- Dr. Robert Ouellet, President, 2008-09
- Dr. Ian Warrack, Chair of the Board, 1997-2000
- Dr. Douglas Perry, Chair of the Board, 2000-04; Speaker of General Council, 1993-98
- Dr. Louise Cloutier, Chair of the Board, 2004-08
- Dr. Margaret Kirwan, Speaker, General Council 2006-10
- Dr. Léo-Paul Landry, Secretary General, 1986-99
- Mrs. Barbara Drew, Acting Secretary General, 2000-01 and 2008-09

## Honoured guests

17. On Aug. 22, 2011, the speaker introduced CMA international guests and visiting dignitaries present at General Council:

- Dr. Otmar Kloiber, Secretary General, World Medical Association
- Dr. Peter Carmel, President, American Medical Association
- Professor David Haslam, President, British Medical Association
- Ms. Libby Davis, Member of Parliament

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Dr. Djaouida Sellah, Member of Parliament  
Ms. Leah Wapner, Secretary General, Israeli Medical Association  
The Hon. Dr. Carolyn Bennett, Member of Parliament  
The Hon. Dr. Hedy Fry, Member of Parliament  
Ms. Glenda Yeates, Deputy Minister of Health

## Address by the Minister of Health

18. Dr. Turnbull introduced the Hon. Leona Aglukkaq, Minister of Health, to General Council. He expressed condolences on behalf of the medical profession for the recent and tragic plane crash that took place in Resolute Bay, Nunavut. He expressed his appreciation that she was able to attend the meeting at this difficult time.
19. Ms. Aglukkaq began by expressing her sorrow at the loss of life that resulted from the Resolute Bay tragedy and her appreciation for the support of the medical community.
20. Ms. Aglukkaq also expressed her appreciation for the warm welcome she received and extended good wishes for a productive annual meeting.
21. She confirmed her government's commitment to a universally funded public health care system and to the *Canada Health Act*. She noted that the government will be working collaboratively with the provinces and territories to renew the 2004 Health Accord, with an emphasis on accountability and results.
22. She noted some of the prevention initiatives the government has undertaken, including health care in First Nations; the federal/provincial/territorial framework *Curbing Childhood Obesity*; the launch of *Our Health. Our Future: A National Dialogue on Healthy Weights*; the Mental Health Commission of Canada's mental health strategy; and the funding of \$27M for mental health promotion projects for children, youth and families. She also noted the Canadian Partnership Against Cancer, and initiatives in the areas of health care access, health human resources, and action taken to address drug shortages.
23. She cited the need for patients to be at the centre of health care and announced a new national strategy to better integrate health research and health care. She said that a new patient-oriented research strategy is being launched to help provinces and territories meet the challenge of delivering high quality, cost-effective health care by ensuring patients receive the right treatment at the right time.
24. In closing, she noted that although some progress has been made, there is still work to be done. She expressed the government's commitment to working with the provinces, territories and health care partners leading up to the 2014 Health Accord and the need for leadership at all levels.
25. Following her remarks, the minister responded to questions on topics including the role of the federal government in health care, the status of the federal tobacco strategy, alternative sources for medical isotopes and the *Canada Health Act*.
26. Dr. Haggie thanked the minister for addressing General Council and presented a small gift of appreciation. He noted the government's opportunity and responsibility to set the course for the Canadian health care system and encouraged the federal government to collaborate with provincial and territorial governments to build the next health care accord.

## General Council Procedure

27. Bylaw 10.4.1 (c) states that “The Speaker shall have the authority to establish a Resolutions Committee.” Dr. Woodside announced that the 2011 Resolutions Committee comprised Drs. Maria Alexiadis (Deputy Speaker and Chair), Stan Oleksinski, Robin Saunders, Daniel Tardif, Ernst Shuster and himself.

## Electronic voting

28. Dr. Woodside asked delegates to refer to page 7 of the *2011 Reports to General Council*. He noted that voting is anonymous. He referred delegates to their keypads and provided instructions on how to use them. He then asked General Council to vote, by show of hands, on the use of electronic voting for the meeting.

Moved by Dr. Robin Saunders  
Seconded by Dr. Stan Oleksinski

*General Council approves the use of electronic voting at its 2011 meeting unless manual voting is requested by the speaker or General Council for a specific vote.*

*Resolution 11-1*

*Carried*

## Rules of conduct, *2010 Proceedings* and *2011 Reports to General Council*

29. Dr. Woodside proposed to continue using consent agendas at General Council because positive delegate feedback had been received. He provided an overview of the use of consent agendas, which were introduced in 2009 to allow non-controversial and procedural motions to be approved “en bloc.” He said the intent is to increase the amount of time available to delegates for motions requiring discussion and debate.
30. He also described the process available to request that a motion be removed from the consent agenda, and said all such motions will be added to the end of the appropriate strategic or delegate motion group, and will be considered if time allows following the debate of all previously ranked motions in that group.

Moved by Dr. Stan Oleksinski  
Seconded by Dr. Robin Saunders

*General Council approves the use of consent agendas at its 2011 meeting for strategic and delegate motion sessions as proposed by the speaker and outlined on page 6 of the 2011 Reports to General Council.*

*Resolution 11-2*

*Carried*

Moved by Dr. Robin Saunders  
Seconded by Dr. Stan Oleksinski

*General Council approves the revised 2011 timetable as circulated in the delegate registration kit.*

*Resolution 11-3*

*Carried*

31. Dr. Woodside asked delegates to refer to page 7 of the *2011 Reports to General Council*. He presented delegates with an omnibus motion for approving procedural motions pertaining to the rules of conduct for the meeting and for strategic and delegates motions, approval of the *Proceedings of the 143rd Annual Meeting*, and acceptance of the narrative sections of the *2011 Reports to General Council*.

Moved by Dr. Daniel Tardiff  
Seconded by Dr. Stan Oleksinski

*General Council approves ‘en bloc’ the procedural rules/motions of the speaker SP 0-5, SP 0-6, SP 0-7, and SP-08 as outlined on page 7 of the 2011 Reports to General Council.*

*Resolution 11-4* *Carried*

*General Council adopts the rules relating to the strategic session and delegates’ motions as proposed by the speaker and outlined on page 6 of the 2011 Reports to General Council.*

*Resolution 11-5* *Carried*

*In keeping with Canadian Medical Association bylaw 18.1, the rules of conduct for this meeting as outlined on pages 4 and 5 of the 2011 Reports to General Council are adopted.*

*Resolution 11-6* *Carried*

*The Proceedings of the 143rd Annual Meeting (2010) of the Canadian Medical Association are approved as circulated.*

*Resolution 11-7* *Carried*

*The narrative sections of the 2011 Reports to General Council – 144th Annual Meeting of the Canadian Medical Association are received for information.*

*Resolution 11-8* *Carried*

32. Dr. Woodside said CMA bylaw 12.3.4 (c) states: “The following may submit a nomination for the office of president-elect which shall be carried out in accordance with the Association’s Operating Rules and Procedures: any 5 delegates provided that such nomination is presented to General Council in session on the first day of General Council.” The speaker announced that any further nominations must be presented to the chair of the Committee on Nominations through the Resolutions Committee by the end of Monday’s General Council session.

## Committee on Archives and Awards

33. Dr. Bruno L’Heureux, chair of the Committee on Archives and Awards, asked members of General Council to observe a minute of silence to remember and recognize colleagues who had died during the previous year.
34. Dr. L’Heureux then presented the committee’s report, and said the committee is proud of its role in supporting the CMA’s vision through a rigorous process leading to the recommendation of award recipients from among the many excellent nominations received. He said the F.N.G. Starr Award will not be presented in 2011 because the supporting nomination documents did not meet the submission criteria despite

outstanding candidates. He reminded delegates that the deadline to submit nominations for CMA awards is Nov. 30 each year; the procedural information and terms of reference for all awards may be found on [cma.ca](http://cma.ca).

35. Dr. L'Heureux encouraged members to gather on Wednesday evening to celebrate the contributions, successes and leadership of physicians, individuals and organizations that have worked hard to advance, promote and provide the highest quality of health and health care to patients and to help achieve the CMA's vision – A Healthy Population and a Vibrant Medical Profession.
36. In closing, Dr. L'Heureux said the committee looks forward to the 150<sup>th</sup> anniversary of the CMA in 2017, and he encouraged members to bring forward their suggestions for celebrating this important event.

## Board of Directors Report

37. In his third report to General Council, Dr. Michael Golbey, chair of the Board of Directors, said the 2011 meeting in St. John's marked only the second time in the CMA's 144-year history that it has met in the province and experienced Newfoundland's warm hospitality. He also noted the CMA is still discussing the need for physicians to be agents of change, just as it had during the previous meeting in St. John's 19 years earlier. He said that through the work of General Council, provincial and territorial medical associations, affiliates, associates and allies, the CMA itself has become an agent of change.
38. Dr. Golbey referred delegates to the Board's detailed Stewardship Report in the *2011 Reports to General Council*, and highlighted some of the CMA's accomplishments on health care transformation:
  - General Council direction in 2008 for the development of a blueprint for transformational change in Canadian health care
  - General Council debate in 2009 of a framework to guide health care transformation, followed by the adoption of 42 resolutions
  - CMA's 2010 Report *Health Care Transformation in Canada: Change that Works, Care that Lasts*
  - General Council adoption in 2010 of 35 resolutions to advance CMA policy and direction
  - the adoption by almost 50 organizations of the joint CMA/Canadian Nurses Association *Principles to Guide Health Care Transformation in Canada*
39. He said results from the CMA's 2011 national report card survey indicated that a majority of respondents thought the health care system has either stayed the same or worsened since the 2004 Health Accord was signed. Although respondents were divided on whether the next health care agreement should be national or jurisdictional in scope, there was strong agreement that governments need to work with health care providers to sign a new accord. The results also indicated strong support for a patient charter at both the federal and provincial/territorial levels.
40. Dr. Golbey also highlighted Board priorities and accomplishments for 2010-11, including:
  - the establishment of a new strategic plan
  - the completion of a strategic program review that resulted in a new organizational model
  - a knowledge for practice (K4P) strategy to provide best-in-class knowledge offerings
  - the celebration of the CMA's 100th anniversary
  - successful advocacy to ensure the prominence of health care in the May 2011 federal election
  - successful advocacy for an evidence-based harm reduction strategy through intervention in the Supreme Court of Canada in support of the Insite safe injection site
  - successful lobbying to ensure that \$380M in federal funding will be used by Canada Health Infoway for electronic medical records systems that will speed the delivery of care at the local level

- the hosting of a successful World Medical Association meeting in Vancouver
41. Dr. Golbey also outlined goals for the coming year:
    - to engage members and provincial/territorial medical associations
    - to work on the next phase of health care transformation
    - to develop and refine knowledge for practice
  42. In response to direction from General Council, the CMA has brought forward a report on a sustainable business plan for *CMAJ*. Dr. Golbey said that since the original forecasts were made in 2009 financial projections have improved significantly and the *Journal's* deficit is now expected to be less than \$1 million in 2011 and to have disappeared by 2013. He said that because of this, the CMA Board supports the business model. It also supports the inclusion of a French translation of *CMAJ* editorials, research abstracts and synopses within the *Journal*.
  43. Dr. Golbey said the Board, assisted by the Governance Committee, continues to explore issues relating to the impact of changes to the structure of the Board and its advisory structure. He said that the Governance Committee's overall findings are that the new advisory structure is now more responsive, aligned and accountable. However, mechanisms to ensure appropriate and timely communication between the Board, core committees and fora will continue to be refined. He said General Council will be canvassed on providing voting status for the chairs of the Specialist Forum and the Forum on General and Family Practice Issues. Finally, he said the Board also continues to refine its own processes.
  44. Dr. Golbey thanked outgoing *CMAJ* Editor-in-Chief Dr. Paul Hébert for his tenure in managing and revitalizing the *Journal*.
  45. He expressed his appreciation for the leadership provided by the president, Dr. Jeffrey Turnbull, during his term.
  46. Members responded with a standing ovation in recognition of Dr. Turnbull's service.
  47. Dr. Golbey also thanked the past president, Dr. Anne Doig, outgoing Board members, the CMA core committees, outgoing chairs of the Specialist Forum and the Forum on General and Family Practice Issues, and working groups and fora for their hard work and valuable assistance.
  48. Dr. Golbey expressed his thanks to Secretary General and CEO Paul-Émile Cloutier and to CMA staff for their work.

## Committee on Finance

49. In accordance with General Council's Resolution 90-80, the report of the Committee on Finance was presented before consideration of the motion on membership dues for 2012, contained in the Board of Directors report on p. 39 of the *2011 Reports to General Council*.
50. Dr. Bach, honorary treasurer and chair of the Committee on Finance, presented the committee's report to General Council (pp. 41-55 of the *2011 Reports to General Council*). He outlined some of the principles followed by the Committee on Finance and the Board in directing the CMA's financial operations. He also listed the members of the Committee and thanked them, and CMA staff, for their work.

51. Dr. Bach provided an overview of the 2010 financial operations and noted that the CMA is in a strong financial position, particularly in light of a year-end surplus of \$1.75 million vs. a break-even budget for financial operations.
52. Dr. Bach provided an overview of the 2011 operating budget, which has been reconfigured to represent the new CMA organizational structure. He also outlined the context of the proposed membership fees for 2012 and noted that this would be presented to General Council for consideration later in the meeting.

### **Stewardship report from the CMA Secretary General and CEO**

53. Secretary General and CEO Paul-Émile Cloutier presented his third stewardship report.
54. Mr. Cloutier said the CMA broke new ground in its advocacy activities during the year and rallied support on issues that are important to health care professionals and to the future of the health care system. He said that the CMA had mobilized physicians and the public to ensure that health care was a priority issue during the recent federal election. He also noted the need to continue to be vigilant and continue to work toward renewal of the 2004 Health Accord in collaboration with provincial/territorial medical associations.
55. Mr. Cloutier noted the CMA has concluded a strategic review that included broad consultation and resulted in a new strategic plan to better serve members and ensure that the CMA remains on the cutting edge in policy development and advocacy strategies. The strategic plan is anchored by three pillars: products and services; advocacy and representation; and community building.
56. Mr. Cloutier highlighted some of the products and services that are helping to provide physicians with access to excellent resources, including no-cost member access to DynaMed and Access Medicine, expanding knowledge for practice offerings, and improved leadership programs.
57. He also highlighted the grievous loss of Ms. Eve Elman, director of government relations at the CMA, who died in April 2011.
58. Mr. Cloutier closed by thanking Drs. Turnbull and Golbey and the Board of Directors for their advice, support and commitment. He also expressed his appreciation for physicians' commitment to do what is best for their patients, a commitment that also drives the CMA to do its best for all members.
59. Following the stewardship reports, Dr. Golbey entertained questions on budgetary increases in CMA activities in the areas of community building and public affairs and the timing for completion of an internal survey on end-of-life care.
60. The deputy speaker then presented General Council with the following motions from the Board of Directors:

Moved by Dr. Michael Golbey  
Seconded by Dr. Anne Doig

***The Canadian Medical Association (CMA) approves the Canadian Society of Cardiac Surgeons' application for CMA affiliate status.***

***Resolution 11-9***

***Carried***

61. At this time, the deputy speaker announced, with sadness, that Mr. Jack Layton, Member of Parliament and Leader of the Official Opposition, had died earlier that morning.
62. Members rose and offered a moment's silence in his honour.

### **Strategic session 1: Health Care Transformation: Negotiation of the 2014 Health Accord**

63. The speaker opened the session and noted it would be held in Committee of the Whole format whereby the rules of procedure related to debate are suspended to allow delegates to fully explore issues and provide direction to the CMA on its future work in this area. He said this would provide an opportunity to receive delegate input early in the policy development stage and that straw polling would be done later in the meeting to further inform the Board's work.
64. Dr. Jeffrey Turnbull introduced the first strategic session, Health Care Transformation: Negotiation of the 2014 Health Accord. He said that a key priority of the initiative over the past year has been reframing the concept of sustainability beyond the financial perspective. The CMA Board had defined sustainability as "universal access to quality, patient-centred care that is adequately resourced and delivered along the full continuum of care in a timely and cost-effective manner."
65. Dr. Turnbull noted that CMA consultation with stakeholders had resulted in the development six principles to guide health care transformation, and the principles have been issued jointly with the Canadian Nurses Association and have since been endorsed by almost 50 medical and health organizations.
66. Dr. Turnbull described the work of the independent advisory panel that had been asked to assess the governance and resourcing of a sustainable health care system and to report to the CMA on the role it, and the medical profession, should play in helping to achieve sustainable, transformed care. He introduced the committee members in attendance: Mr. Tony Dagnone, consultant and former commissioner of Saskatchewan's Patient First Review; Mr. Don Drummond, Matthews Fellow on Global Public Policy, Queen's University, and former chief economist at TD Bank; and Sister Elizabeth Davis, congregational leader of the Sisters of Mercy of Newfoundland and health care executive. Dr. Turnbull said a great deal of consensus had been achieved in many areas during the consultation process.
67. Dr. Turnbull introduced a short video that provided highlights from public town hall meetings held across the country to allow the CMA to discuss with Canadians what they envision for the health care system and ways to achieve this.
68. Sister Elizabeth Davis noted that Canadians have a health care system that is good, valued but expensive. She highlighted that the current system does not meet the needs of an older population with a higher prevalence of chronic illness. She noted the need for access to a wide range of services and health care professionals. She also noted the need to address the social factors related to illness and the lack of affordable access to these services that has resulted in terrible inequities.
69. Sister Davis said several myths related to the health care system still persist, including those related to its funding, universality, payment models and increasing costs. She said the system is not suffering from a lack of money but rather a failure to realize that an acute care model is not the best option for industrialized economies and older populations. She said the goal is to be faithful to Canadians' values and provide a more socially just system in which public, not-for-profit and private sectors are involved and all subject to the same rules and regulations.



70. Sister Davis also said that the transformation of health care would be assisted by Canadians' strong agreement on the value of having a system based upon need, not ability to pay, and their support for the five principles underlying the *Canada Health Act*. She also highlighted the great strength of health care workers and their need for courage, creativity and collaboration with colleagues, governments and Canadians to bring about health care transformation.
71. Mr. Drummond, former assistant deputy minister of fiscal policy during the review that resulted in provincial health care cuts in the 1990s, said he had recently been appointed to chair a commission looking at ways Ontario could develop a balanced and sustainable budget. He said many provincial/territorial governments will act soon to make fiscal changes well in advance of health accord discussions.
72. Mr. Drummond said the economic landscape is challenged in the short term by economic problems in the US market and in the long term by Canadian labour growth of approximately a quarter of a percent per year; its lowest growth since the 1930s. He also noted that productivity has shown virtually no growth in 10 years and highlighted the fact that the estimated economic growth is 1.5% but no government worldwide has been able to sustain health care spending in the area of 3% per year.
73. He concluded that governments will be required to cut back in order to address extremely large deficits and bring government spending into line with a much lower growth rate going forward. He stressed that the cutbacks will be done from a financial perspective and that physicians will have to lead the debate to bring about meaningful change.
74. Mr. Dagnone said physicians aspire to offer better quality care and that Canadians are the ultimate owners of the health care system, which they are paying for, and that they are disenchanted with medicare's performance when measured in terms of value for money and clinical performance. He said patients strongly believe that physicians have a moral imperative to repair medicare and that without major reform the health care system has a dubious future. He said medicare requires a makeover to bring about contemporary funding models that reflect today's realities and economics, and noted that physicians must lead or be subjected to change that others impose.
75. Mr. Dagnone presented the recommendations brought forward by the advisory panel to inform future CMA policy development:

Recommendation #1

That the CMA be open to discussing a range of ways of funding services along the entire continuum of care with the goal of improving access

Recommendation #2

That the CMA advocate for and help to develop innovative payment systems to improve outcomes by ensuring that funding follows the patient.

Recommendation #3

That the CMA provide leadership in working with its provincial and territorial affiliates to ensure methods of physician compensation that support quality care, efficiency and integration.

Recommendation #4

That the CMA recognize the value of provider competition in a framework that ensures quality, transparency, accountability and accessibility.

Recommendation #5

That the CMA take a central role in the development of health quality councils with strong physician representation as a means to set expected outcomes and performance measures and share best practices. Representatives of the public, other health organizations and, ideally, Canadian governments should also be involved.

Recommendation #6

That the CMA advocate for greater accountability of the health care system towards people who need care and their families.

Recommendation #7

That the CMA advocate for less micro-management of the system by governments, so that health care organizations, teams and individuals can do their jobs more efficiently.

Recommendation #8

That the CMA work with its provincial and territorial associations and its members on containing the costs and improving the health outcomes related to pharmaceutical prescriptions.

Recommendation #9

That the CMA take a leading role in explaining to Canadians the importance of electronic records to their health outcomes, advocate for a re-thinking of Canada's national electronic health information strategy, push for greater use of electronic records by Canada's physicians, and ensure information is used to improve quality and efficiency.

Recommendation #10

That the CMA encourage physicians to support services that address determinants of health that now lie outside the health care sector.

76. In closing, Mr. Dagnone stressed the need for urgent reform and he challenged the CMA to inspire all medical care stakeholders to seek a preferred future for the sake of tomorrow's patients.
77. Dr. Turnbull thanked the panel for its work, enthusiasm and wisdom and presented each member with a gift of appreciation. He also noted the contribution of panel members who were not in attendance: Drs. John Horn and Philippe Couillard, and Ms. Wendy Thomson.
78. Following the presentations, General Council delegates considered a motion to move into Committee of the Whole.

Moved by Dr. Robin Saunders

Seconded by Dr. Stan Oleksinski

***General Council adjourns and moves into Committee of the Whole to consider and discuss the Canadian Medical Association (CMA) document entitled the "Report of the CMA's Advisory Panel on Resourcing Options for Sustainable Health Care." General Council requests that the Speaker of General Council preside as Chair during this Committee of the Whole session.***

***Resolution 11-10***

***Carried***

79. The Committee of the Whole discussion focused on many issues: the need for an evidence-based approach; formal and informal health care providers; alternative ways to provide patient care; administrative burdens; the misuse of physician services by government, employers and insurance companies (absenteeism); the need for efficiency; the lack of performance indicators, analysis and meaningful data; cost of care; the impact of private health care; the proposed interface between and standards for publicly and privately delivered health care; the lack of evidence in support of private care; the impact of competition on standards of care and price; payment models within the *Canada Health Act*; patient education; physician health economics training; cooperation between health care providers; and the need to include citizens in discussions about health and health care.

Moved by Dr. Robin Saunders

***The Committee of the Whole will rise from consideration of the Canadian Medical Association (CMA) document entitled the “Report of the CMA’s Advisory Panel on Resourcing Options for Sustainable Health Care” and report to General Council.***

***Resolution 11-11***

***Carried***

Moved by Dr. Stan Oleksinski  
Seconded by Dr. Robin Saunders

***General Council directs the Canadian Medical Association (CMA) Board of Directors to ensure the content of the Committee of the Whole discussion on the “Report of the CMA’s Advisory Panel on Resourcing Options for Sustainable Health Care” is reflected in the development of CMA policy.***

***Resolution 11-12***

***Carried***

80. Discussion of the Advisory Panel Report continued on Aug. 23, 2011, during a Committee of the Whole session aimed at providing further direction on policy development in this area.

Moved by Dr. Ruth Vander Stelt  
Seconded by Dr. Brian Brodie

***General Council receives the “Report of the Advisory Panel on Resourcing Options for Sustainable Health Care in Canada” for information.***

***Resolution 11-13***

***Carried***

Moved by Dr. Robin Saunders  
Seconded by Dr. Stan Oleksinski

***General Council adjourns and moves into Committee of the Whole to consider and discuss the Canadian Medical Association (CMA) document entitled the “Report of the CMA’s Advisory Panel on Resourcing Options for Sustainable Health Care in Canada.” General Council requests that the Speaker of General Council preside as Chair during this Committee of the Whole session.***

***Resolution 11-14***

***Carried***

81. General Council delegates were polled on the perceived importance of each of the panel's 10 recommendations in order to inform and prioritize future CMA policy development. All of the recommendations resonated with delegates, to varying degrees.

Moved by Dr. Robin Saunders

*The Committee of the Whole will rise from consideration of the Canadian Medical Association (CMA) document entitled the "Report of the CMA's Advisory Panel on Resourcing Options for Sustainable Health Care in Canada" and report to General Council.*

**Resolution 11-15**

*Carried*

Moved by Dr. Donald Pugsley

Seconded by Dr. Brian Brodie

*The Canadian Medical Association will prepare an issues and options paper in response to the discussions of General Council in relation to the "Report of the CMA's Advisory Panel on Resourcing Options for Sustainable Health Care in Canada" for the consideration of the CMA Board of Directors by February 2012.*

**Resolution 11-16**

*Carried*

82. On Aug. 23, 2011, Dr. Woodside opened the session by recognizing guests from other national medical and health organizations in Canada.
83. Dr. Robert Boulay brought greetings on behalf of more than 25,000 members of the College of Family Physicians of Canada and noted their pride in having had an opportunity to collaborate with CMA leadership on numerous occasions during the year. He highlighted their support of the CMA *Principles to Guide Health Care Transformation* and the pivotal role that family physicians must play in the system renewal needed to transform health care in Canada.
84. Dr. Louis Hugo Francescutti brought greetings on behalf the Royal College of Physicians and Surgeons of Canada. He noted the importance of health care professionals taking the lead to transform the health care system and to effect change through their collective authority, accountability and responsibility. He also said that in order to be effective the profession must eliminate artificial organizational barriers and undertake change collectively. He thanked the CMA for its efforts and leadership thus far.
85. Dr. Hans Jung rose on a point of personal privilege to recognize clinical colleagues serving in Afghanistan. He said the Canadian Forces' combat mission in Afghanistan had concluded and their medical services will transition into a clinical education training and mentoring centre. He highlighted that since 2006, many civilian medical specialists from the CMA have voluntarily assumed great personal risk in joining colleagues in uniform to provide patient care. He expressed appreciation on behalf of the chief of defence staff, Afghans and coalition forces who have benefitted from their physicians' competence, compassion, dedication and camaraderie.
86. Members rose in a standing ovation in recognition of the service provided by clinical colleagues in Afghanistan.

## Audit Committee

87. Dr. Pravinsagar Mehta, chair of the Audit Committee, presented the committee's report to General Council (pp. 57-98 of the *2011 Reports to General Council*). He thanked members of the committee and staff for their efforts. He said the committee's role is to oversee and report to General Council on the integrity of the CMA's financial and risk-management practices and its external audit, and to communicate with external stakeholders. Members of the Audit Committee are elected by General Council.
88. Dr. Mehta noted that the CMA auditors, PriceWaterhouseCoopers, have provided a clear and unqualified opinion on the financial statements that were prepared in accordance with generally accepted accounting principles and are free of any misstatement. He also said that CMA and CMAH had during the past year undertaken to tender the external financial audit services by extending a request for proposals to qualified firms. The resulting recommendation is to retain PriceWaterhouseCoopers as external financial auditor for CMA. He noted the CMAH is making the same proposal to its Board.
89. Following his presentation, questions were invited; none was asked.

Moved by Dr. Pravinsagar Mehta  
Seconded by Dr. Robert Broad

*The Canadian Medical Association accepts the 2010 audited financial statements, attached as Schedule A to the Report of the Audit Committee in the 2011 Reports to General Council.*

*Resolution 11-17*

*Carried*

Moved by Dr. Pravinsagar Mehta  
Seconded by Dr. Robert Broad

*The Canadian Medical Association will retain PriceWaterhouseCoopers as auditors for the 2012 association fiscal year.*

*Resolution 11-18*

*Carried*

## Membership Fees

90. Following the Audit Committee report, Dr. Michael Golbey presented the Board recommendation with respect to the full membership fee for 2012, contained in the Board of Directors report on p. 39 of the *2011 Reports to General Council*.
91. Questions were invited, but none was asked.

Moved by Dr. Michael Golbey  
Seconded by Dr. David Bach

*The Canadian Medical Association full membership fee for the year 2012 will be \$430.*

*Resolution 11-19*

*Carried*

## CMA's Group of Subsidiary Companies

92. The chair of the CMA Holdings Inc. (CMAH) Board of Directors, Dr. John Rapin, presented his report to General Council on governance matters during the last 12 months.
93. Dr. Rapin noted that CMAH is a wholly owned subsidiary of the CMA and outlined its Board structure, composition and membership. He listed the members of the CMAH Board and said many were attending the meeting. He also noted with appreciation the many years of dedicated service provided by Mr. John Evans, who has resigned his position on the CMAH Board due to illness. He also encouraged delegates to speak with members of the Board during the meeting.
94. The president and CEO of CMAH and MD Physician Services (MD), Mr. Brian Peters, then presented his sixth stewardship report. He said the need to strike a balance between risk taking and risk reduction is at the heart of the financial services business, and that MD has a dedicated team whose sole purpose is to provide value to physicians in the form of financial services and practice solutions.
95. He said that MD has constructed its actively managed funds and pools in a manner that allows the company to respond to market downturns more effectively. He noted the importance of helping clients take advantage of market volatility and maintain their financial plan over time. Overall, he said, the MD family of funds continues to perform well compared with its peers and has been ranked highest in performance compared to other Canadian mutual fund families.
96. Mr. Peters also said that the MD governance structure sets the company apart in the marketplace and creates a climate for organizational excellence. He said that, as a wholly owned subsidiary of the CMA, MD does not have share price or arbitrary earning projections. This allows them to reduce conflicts of interest and allows them to be client-focused and maintain the trust vested in them.
97. He described how MD continues to build its capacity to execute and deliver services. Through the Integrated Member Experience (IMX) strategy, integrated and dedicated client teams respond to members' needs in a manner relevant to them through their life and career cycle. MD has also launched its Advisory Service Team to provide more convenient ways for early-career physicians and medical residents to use MD services. As well, member forum events provide opportunities to engage with members on the future of MD and offer additional insights on their investment expertise.
98. Mr. Peters said MD's commitment to continuous quality improvement is shown by Practice Solutions achievement of ISO certification for its electronic medical records software. He said the company continues to be proactive in the area of enhancements, workflow improvements and service desk changes to improve service across the country.
99. He told General Council that the company's clarity of focus has allowed it to make necessary decisions about people, business and systems in order to keep moving forward. He also highlighted the spirit of cooperation between MD, the CMA and provincial/territorial medical associations, which has allowed them to work collectively to provide innovative products and solutions to serve members better.
100. He closed by noting that MD is physician focused and continues to work in the best interest of its clients. He said that the company's services are a compelling benefit of CMA membership and the right and best choice for all Canadian physicians.
101. Following his remarks questions were invited, but none was asked.

**Strategic session 2: Health Care Transformation: Optimizing Physician Resources**

102. The Deputy Speaker called upon Dr. Turnbull to introduce the strategic session, Health Care Transformation: Optimizing Physician Resources.
103. Dr. Turnbull introduced Dr. Dan MacCarthy, director of professional relations, practice support and quality, British Columbia Medical Association (BCMA), and invited him to provide an overview of some of the successes in primary and specialty care in BC.
104. Dr. MacCarthy noted that fundamental questions in optimizing physician resources are often overlooked. He questioned the adequacy of information currently available and noted the need for an in-depth understanding of the care patients need and that physicians give. He referred to a recent BCMA policy paper, *Doctors Today and Tomorrow: Planning British Columbia's Physician Workforce*, that recommends the development of a comprehensive workforce database to improve planning.
105. Dr. MacCarthy highlighted the importance of the professional relationship between the physician and the patient, both individually and collectively, and said investments in health care must have a transparent and common purpose with agreed-upon targets and measured goals. He said that reactive investment has ignored the importance of primary care and resulted in patients entering the system at the most advanced and expensive stage despite evidence that the highest quality care is both timely and less expensive. He also said the medical profession and governments must discuss what each side wants. He said that the perpetuation of anomalies in physician payment structures divide the profession, influence students' and residents' career choices, and create perceived injustice and dissatisfaction.
106. He then outlined initiatives undertaken between the BCMA and the provincial government that have had a positive effect in maximizing existing physician resources through the design of a comprehensive and voluntary system of incentives and supports for physicians providing fee-for-service primary care. He noted this has included practice redesign and modules on advanced access, group visits, patient self-management, and chronic disease registries. The results have included shorter wait times, improved patient care, greater patient understanding and adherence to care plans, and increased professional satisfaction, intra-professional collaboration and remuneration for physicians.
107. He said there are increased opportunities for enhanced, shared or interdisciplinary care, and highlighted a broad spectrum of innovations that have fostered relationship-building and increased communication and reduced barriers to patient care. He said the cost, risk and benefits of each prototype (pilot) are being closely analyzed by government and the BCMA.
108. He called for collaborative innovation and common purpose to allow progress beyond reactive maladaptation or status quo.
109. Dr. Turnbull thanked Dr. MacCarthy and presented a gift of appreciation.
110. The deputy speaker sought General Council's consideration of the proposed consent agenda for Strategic Session 2.

Moved by Dr. Stan Oleksinski  
Seconded by Dr. Robin Saunders

*General Council approves the following motions contained in the strategic session no. 2 consent agenda: SS2 8-3, SS2 8-6, SS2 8-7, SS2 8-8, SS2 8-10, SS2 8-11a.*

*Resolution 11-20*

*Carried*

## Strategic session 2 consent agenda resolutions

*[Dr. Garth Campbell/Dr. Christopher O'Brien – SS 2 8-3]*

*The Canadian Medical Association supports the establishment of mechanisms to facilitate timely, two-way communication of all appropriate information between referring and consulting physicians and their office staff.*

*Resolution 11-21*

*Carried*

*[Dr. Lisa Bonang/Dr. Darcy Johnson – SS 2 8-6]*

*The Canadian Medical Association supports the development of programs that will facilitate the mentoring of early career physicians in their transition to clinical practice by experienced physicians.*

*Resolution 11-22*

*Carried*

*[Dr. Albert Schumacher/Dr. Deborah Hellyer – SS 2 8-7]*

*The Canadian Medical Association supports physicians engaging in their full scope of practice.*

*Resolution 11-23*

*Carried*

*[Dr. Trina Larsen Soles/Dr. Nasir Jetha – SS 2 8-8]*

*The Canadian Medical Association calls for adequate resources and coordination for the development, implementation and ongoing evaluation of physician recruitment and retention programs.*

*Resolution 11-24*

*Carried*

*[Dr. Serge Dubé/M. Louis Couturier – SS 2 8-10]*

*The Canadian Medical Association calls on the faculties of medicine in Canada to provide new students with all available information on the choice, management and progression of their medical career, in order to enable them to make informed choices while taking into account the needs of society.*

*Resolution 11-25*

*Carried*

*[Dr. Ruth Vander Stelt/Dr. Jean-François Lajoie – SS 2 8-11a]*

*The Canadian Medical Association requests the faculties of medicine to include courses on health system operations and financing in the curricula.*

*Resolution 11-26*

*Carried*



111. At this point, the Deputy Speaker entertained debate of the remaining motions.

Moved by Dr. Shirley Sze  
Seconded by Dr. Roona Sinha

*The Canadian Medical Association supports the development of a national forum to foster the alignment of postgraduate training positions with current and future societal needs, evolving models of care delivery and available health system resources.*

**Resolution 11-27**

**Carried**

Moved by Ms. Noura Hassan  
Seconded by Dr. Shirley Sze

*The Canadian Medical Association will assist physicians during all stages of their career, with special emphasis on helping medical students and residents make informed career choices by providing job-trend data and other career-planning resources.*

**Resolution 11-28**

**Carried**

Moved by Dr. Merrilee Fullerton  
Seconded by Dr. Ross Male

*The Canadian Medical Association will examine the effect of increasing population longevity on the sustainability of health human resources.*

**Resolution 11-29**

**Carried**

Moved by Dr. Donald Pugsley  
Seconded by Dr. Darcy Johnson

*The Canadian Medical Association will develop a resource toolkit to promote awareness and adoption of practice redesign techniques that are intended to enhance access to primary and specialty care.*

**Resolution 11-30**

**Carried**

Moved by Dr. Garth Campbell  
Seconded by Dr. Lisa Bonang

*The Canadian Medical Association will examine practice location patterns of recent entry cohorts of Canadian medical school graduates to assess the implications for the urban-rural distribution of physicians.*

**Resolution 11-31**

**Carried**

Moved by Dr. Jean-François Lajoie  
Seconded by Dr. Yun Jen

The Canadian Medical Association will conduct a national survey of referral methods between primary care physicians and specialists.

Amendment

Moved by Dr. Bruno L'Heureux

Seconded by Dr. Victor Dirnfeld

The Canadian Medical Association will conduct a national survey of referral methods between family medicine specialists and other specialists.

Defeated

Amendment

Moved by Dr. William Shipley

Seconded by Dr. Lydia Hatcher

*The Canadian Medical Association will conduct a national survey of referral methods between physicians.*

*Carried*

Referral Motion

Moved by Dr. John Tracey

Seconded by Dr. Jon Johnsen

The following motion is referred to the Board of Directors:

The Canadian Medical Association will conduct a national survey of referral methods between physicians.

Defeated

As amended

Moved by Dr. William Shipley

Seconded by Dr. Lydia Hatcher

*The Canadian Medical Association will conduct a national survey of referral methods between physicians.*

***Resolution 11-32***

***Carried***

112. On Wednesday, Aug. 24, the Deputy Speaker entertained debate of the remaining motions.

Moved by Dr. Nasir Jetha

Seconded by Dr. Ralph Jones

*The Canadian Medical Association supports the enhancement of retention strategies for physicians who are nearing retirement.*

***Resolution 11-33***

***Carried***

Moved by Dr. Terry Sosnowski

Seconded by Dr. Shirley Sze

*The Canadian Medical Association supports accommodation of duty hours and other professional responsibilities for physicians who are no longer able to meet the demands of full-time practice.*

**Resolution 11-34**

*Carried*

Moved by Dr. Jean-François Lajoie  
Seconded by Dr. Bruno L'Heureux

*The Canadian Medical Association will incorporate into its Physician Manager Institute program courses aimed at developing skills to manage professional interactions within the health care team.*

**Resolution 11-35**

*Carried*

Moved by Dr. Darcy Johnson  
Seconded by Dr. Christopher O'Brien

The Canadian Medical Association supports the following principles in the development of standardized specialty-specific information requirements for referrals from primary to specialty care:

- input and agreement from both family physicians and other specialists is obtained
- the information provided is sufficient to assess the nature and urgency of the referral and is accompanied by all relevant diagnostic investigations
- where available, evidence-based guidelines are taken into consideration
- any regional adaptations are based on agreement among local family physicians and specialists.

Referral Motion

Moved by Dr. Hugh Scully  
Seconded by Dr. Ruth Vander Stelt

*The following motion is referred to the Board of Directors:*

*The Canadian Medical Association supports the following principles in the development of standardized specialty-specific information requirements for referrals from primary to specialty care:*

- *input and agreement from both family physicians and other specialists is obtained*
- *the information provided is sufficient to assess the nature and urgency of the referral and is accompanied by all relevant diagnostic investigations*
- *where available, evidence-based guidelines are taken into consideration*
- *any regional adaptations are based on agreement among local family physicians and specialists.*

**Resolution 11-36**

*Carried*

Moved by Dr. Ruth Vander Stelt  
Seconded by Dr. Yun Jen

*The Canadian Medical Association recommends the integration of clinical observation and epidemiology training into health administration programs.*

**Resolution 11-37**

*Carried*

### Strategic session 3: Health Care Transformation: Physician Role in Quality Improvement

113. Dr. Turnbull introduced the next session, Physician Role in Quality Improvement. He noted the evolution of quality as a multidimensional concept in which the physician's role is crucial, and said that while six quality councils in Canada are a positive development, there is no single organization to drive a comprehensive quality improvement agenda, and much remains to be done.
114. He then introduced Dr. Ben Chan, inaugural CEO of Health Quality Ontario. Dr. Chan said there are eight core attributes of quality health care: safe, effective, efficient, equitable, patient-centred, integrated, appropriately resourced and focused on population health.
115. He discussed the challenges that health care professionals face and highlighted a variety of tools to reduce obstacles and allow more time to be dedicated to patient care.
116. Dr. Chan also said physicians have a key role to play as advocates for quality, experts in systems analysis and facilitators in conflict resolution.
117. In closing, Dr. Chan called for physicians to champion the need for a robust set of priorities and hard numeric targets for improvement. He said health care needs a critical mass of physicians who are trained in process improvement to be embedded in every region. He is optimistic that, despite the number of challenges in the health care system, these can be overcome with strong leadership from coast to coast.
118. The speaker sought General Council's consideration of the proposed consent agenda for Strategic Session 3.

Moved by Dr. Stan Oleksinski  
Seconded by Dr. Robin Saunders

***General Council approves the following motions contained in the strategic session no. 3 consent agenda: SS 3 9-6 and SS 3 9-12.***

***Resolution 11-38***

***Carried***

### Strategic session 3 consent agenda resolutions

*[Dr. Roona Sinha/Dr. Rhett Taylor – SS 3 9-6]*

***The Canadian Medical Association supports the principles of ensuring patient and provider safety, resident well-being and an optimal learning experience in the management of residents' duty hours.***

***Resolution 11-39***

***Carried***

*[Dr. Ruth Vander Stelt /Dr. Jean-François Lajoie – SS 3 9-12]*

***The Canadian Medical Association supports the introduction of incentives to encourage the management of chronically ill patients at the primary care level.***

***Resolution 11-40***

***Carried***

119. At this point, the speaker entertained debate of the remaining motions.

Moved by Dr. Jeffrey Turnbull  
Seconded by Dr. Rhonda Church

*The Canadian Medical Association advocates for a nationally agreed-upon framework for public reporting that will link health expenditures and comparable health outcomes within a new Health Accord.*

**Resolution 11-41**

*Carried*

Moved by Dr. Anne Doig  
Seconded by Dr. Jeffrey Turnbull

*The Canadian Medical Association calls on each province and territory to implement a Patient Charter within a national framework that includes:*

- *the rights and expectations of patients with respect to the quality and timeliness of health care*
- *the responsibilities of patients with respect to their health and health care*
- *a mechanism for patients to register concerns and complaints about the quality and timeliness of their health care*
- *a mechanism for the redress of patient complaints.*

**Resolution 11-42**

*Carried*

Moved by Dr. Jeffrey Turnbull  
Seconded by Dr. John Haggie

*The Canadian Medical Association supports the creation of a national body that will foster a pan-Canadian, comprehensive approach to quality improvement in health care.*

**Resolution 11-43**

*Carried*

Moved by Dr. Merrilee Fullerton  
Seconded by Dr. Lee Donohue

*The Canadian Medical Association will evaluate its recommendations for health care transformation in terms of cost-effectiveness and sustainability over time.*

**Resolution 11-44**

*Carried*

Moved by Dr. Pearl Behl  
Seconded by Dr. Terry Sosnowski

The Canadian Medical Association supports the development of standardized processes for discharge of care or clinical handover between physicians and between physicians and other health care providers, and their incorporation into the continuous inter-professional learning of clinicians at all levels of training and practice.

Amendment

Moved by Dr. Margaret Speer  
Seconded by Dr. Darcy Johnson

The Canadian Medical Association supports the development of standardized processes for discharge of care or clinical handover between physicians and their incorporation into the continuous inter-professional learning of clinicians at all levels of training and practice.

Defeated

Moved by Dr. Pearl Behl  
Seconded by Dr. Terry Sosnowski

*The Canadian Medical Association supports the development of standardized processes for discharge of care or clinical handover between physicians and between physicians and other health care providers, and their incorporation into the continuous inter-professional learning of clinicians at all levels of training and practice.*

**Resolution 11-45**

**Carried**

Moved by Dr. Karen Dockrill  
Seconded by Dr. Pearl Behl

The Canadian Medical Association will disseminate to physicians an educational curriculum on patient-centred care practices, with a specific focus on effective, patient-centred communication.

Amendment

Moved by Dr. Michal Kalisiak  
Seconded by Dr. Carolyn Lane

The Canadian Medical Association supports the development and dissemination to physicians of an educational curriculum on patient-centred care practices, with a specific focus on effective, patient-centred communication.

Defeated

Moved by Dr. Karen Dockrill  
Seconded by Dr. Pearl Behl

*The Canadian Medical Association will disseminate to physicians an educational curriculum on patient-centred care practices, with a specific focus on effective, patient-centred communication.*

**Resolution 11-46**

**Carried**

120. On Wednesday, Aug. 24, the Speaker entertained debate of the remaining motions.

Moved by Dr. Dennis Bhui  
Seconded by Dr. Lloyd Opper

*The Canadian Medical Association will work to identify how funding can be used to support physicians and physician groups who wish to learn about process improvement methodologies, participate in process improvement initiatives, and become physician champions of such methods and initiatives.*

**Resolution 11-47**

*Carried*

Moved by Dr. Brian Brodie  
Seconded by Dr. John Haggie

*The Canadian Medical Association will explore options for a cross-jurisdictional approach to the development of national standards for patient care.*

**Resolution 11-48**

*Carried*

Moved by Dr. François Gobeil  
Seconded by Dr. Pierre Harvey

The Canadian Medical Association requests that the Royal College of Physicians and Surgeons of Canada broaden the study on the positive and negative outcomes of limiting the duty hours of residents, to all practising physicians.

Referral Motion

Moved by Dr. Shireen Mansouri  
Seconded by Dr. Anna Reid

*The following motion is referred to the Board of Directors:*

*The Canadian Medical Association requests that the Royal College of Physicians and Surgeons of Canada broaden the study on the positive and negative outcomes of limiting the duty hours of residents, to all practising physicians.*

**Resolution 11-49**

*Carried*

Moved by Dr. Bakul Dalal  
Seconded by Dr. William Cunningham

*The Canadian Medical Association supports the development and adoption of standardized perioperative efficiency and quality performance indicators to:*

- *establish performance targets*
- *track progress*
- *pursue continued improvements against those targets.*

**Resolution 11-50**

*Carried*

Moved by Dr. Bakul Dalal  
Seconded by Dr. William Cunningham

*The Canadian Medical Association supports the mandatory reporting of standardized perioperative efficiency and quality performance indicators.*

**Resolution 11-51**

*Carried*

Moved by Dr. Shelley Ross  
Seconded by Dr. Bakul Dalal

*The Canadian Medical Association supports the establishment of a multi-stakeholder Perioperative Improvement Committee to develop a report with a national framework for improving surgical quality, efficiency and access in hospitals across Canada within two years of its initial meeting.*

**Resolution 11-52**

*Carried*

## **Nominations and elections**

121. The elections were held Tuesday, Aug. 23, 2011, at 11:05 am with Dr. Anne Doig presiding.
122. Dr. Doig referred to the Report of the Committee on Nominations, which had been distributed to delegates with the *2011 Reports to General Council*, and to the updates distributed subsequently. She explained the electronic voting process, and specified that a recount is not possible with that method. She indicated that under the CMA's *Operating Rules and Procedures*, the majority method would be used in the event that there are more than two candidates. She explained that absent a majority (more than 50% of the votes cast), the person receiving the lowest number of votes retires and another vote is taken involving the remaining candidate(s). She said this system of voting would not be used in the case of members of the Audit or Governance Committees.

## **President-Elect**

123. Mr. Cloutier reported that the Committee on Nominations had submitted the name of Dr. Anna Reid for the office of president-elect.
124. Dr. Doig noted that no further nominations were received by General Council by the deadline of 12:30 pm Monday, Aug. 22, 2011 (first day of General Council as per Bylaw 12.3.4 [c]). Dr. Doig therefore declared Dr. Anna Reid president-elect of the CMA by acclamation.
125. Dr. Reid thanked members for the trust they have placed in her, and expressed her appreciation of her colleagues from the Northwest Territories Medical Association. She said she is looking forward to working on behalf of members for the next three years, and invited members to attend the next meeting of General Council in Yellowknife in August 2012.

## **Speaker of General Council**

126. Mr. Cloutier reported that the Committee on Nominations had submitted the name of Dr. Blake Woodside for the office of speaker of General Council.
127. Dr. Doig called for further nominations, and none was offered.



Moved by Dr. Ruth Vander Stelt  
Seconded by Dr. Stan Oleksinski

*Nominations for the office of Speaker of General Council are closed.*

*Resolution 11-53*

*Carried*

128. There being no further nominations, Dr. Doig proclaimed Dr. Blake Woodside speaker of General Council by acclamation.

### **Deputy Speaker of General Council**

129. Mr. Cloutier reported that the Committee on Nominations had submitted the name of Dr. Maria Alexiadis for the office of deputy speaker of General Council.
130. Dr. Doig called for further nominations, and none was offered.

Moved by Dr. Ruth Vander Stelt  
Seconded by Dr. Robin Saunders

*Nominations for the office of Deputy Speaker of General Council are closed.*

*Resolution 11-54*

*Carried*

131. There being no further nominations, Dr. Doig proclaimed Dr. Maria Alexiadis deputy speaker of General Council by acclamation.

### **Chair of the Audit Committee**

132. Mr. Cloutier reported that the Committee on Nominations had submitted the name of Dr. Robert Broad for the position of chair of the Audit Committee.
133. Dr. Doig called for further nominations, and none was offered.

Moved by Dr. Stan Oleksinski  
Seconded by Dr. Ruth Vander Stelt

*Nominations for the office of Chair of the Audit Committee are closed.*

*Resolution 11-55*

*Carried*

134. There being no further nominations, Dr. Doig proclaimed Dr. Robert Broad chair of the Audit Committee by acclamation.

### **Members of the Audit Committee**

135. Mr. Cloutier reported that the Committee on Nominations had submitted the names of the following to serve as members of the Audit Committee:

Dr. Stephen Rosenthal (QC)  
Dr. Darcy Johnson (MB)  
Dr. Mark Corbett (BC)  
Dr. Renwick Mann (ON)  
Dr. Douglas Weir (ON)

136. Dr. Doig called for further nominations, and none was offered.

Moved by Dr. Robin Saunders  
Seconded by Dr. Ruth Vander Stelt

*Nominations for the members of the Audit Committee are closed.*

*Resolution 11-56*

*Carried*

137. There being no further nominations, Dr. Doig proclaimed the above-named members of the Audit Committee by acclamation.

### **Chair of the Committee on Ethics**

138. Mr. Cloutier reported that the Committee on Nominations had submitted the name of Dr. Robin Saunders for the position of chair of the Committee on Ethics.
139. Dr. Doig called for further nominations, and none was offered.

Moved by Dr. Stan Oleksinski  
Seconded by Dr. Anna Reid

*Nominations for the position of Chair of the Committee on Ethics are closed.*

*Resolution 11-57*

*Carried*

140. There being no further nominations, Dr. Doig proclaimed Dr. Robin Saunders chair of the Committee on Ethics by acclamation.

### **Members of the Committee on Ethics**

141. The Committee on Ethics has seven members, with regional representation from BC/Yukon, Prairies/Northwest Territories, Ontario, Quebec, and the Atlantic Provinces, as well as one representative each of residents and medical students.
142. Mr. Cloutier said that Dr. Derry Dance had withdrawn his nomination for the position of residents' representative, and Dr. Kathie Kohle had withdrawn her nomination for the position of Prairies/Northwest Territories representative. Therefore, the following names were submitted to serve on the Committee on Ethics:

Dr. William Mackie (BC/Yukon)  
Dr. Ian Mitchell (Prairies/NT)  
Dr. Atul Kapur (ON)  
Dr. Paul Robinson (QC)

Dr. David Gass (Atlantic)  
Mr. Nathan Stall (Students)

143. Dr. Doig called for further nominations. Dr. Rhett Taylor nominated Dr. Janice Wong for the position of resident representative.
144. Dr. Doig called for other nominations, and none was offered.

Moved by Dr. Stan Oleksinski  
Seconded by Dr. Ruth Vander Stelt

*Nominations for members of the Committee on Ethics are closed.*

*Resolution 11-58*

*Carried*

145. There being no further nominations, Dr. Doig proclaimed the above-named members of the Committee on Ethics by acclamation.

### **Members of the Board of Directors**

146. Mr. Cloutier reported that the Committee on Nominations had recommended the following members to serve on the CMA Board of Directors. He referred General Council to page 1.4 of the Report of the Committee on Nominations for a listing of directors who are continuing their three-year terms.

Yukon	Dr. Ngozi Ikeji ( <i>second term</i> )
British Columbia	Dr. Bradley Fritz ( <i>second term</i> )
Alberta	Dr. Christopher Doig
Saskatchewan	Dr. Boyd Stewart
Manitoba	Dr. Margaret Speer
Ontario	Dr. Scott Wooder
Ontario	Dr. Gail Beck ( <i>second term</i> )
Ontario	Dr. Tim Nicholas ( <i>second term</i> )
Quebec	Dr. Laurent Marcoux
Nova Scotia	Dr. Jane Brooks
Prince Edward Island	Dr. Scott Cameron ( <i>second term</i> )
Students	Ms. Noura Hassan

147. Dr. Doig called for further nominations. Dr. Roona Sinha nominated Dr. Gillian Shiau for the position of resident representative on the CMA Board of Directors.
148. Dr. Doig called for other nominations, and none was offered.

Moved by Dr. Stan Oleksinski  
Seconded by Dr. Robin Saunders

*Nominations for the director positions on the Board of Directors are closed.*

*Resolution 11-59*

*Carried*

149. There being no further nominations, Dr. Doig proclaimed the above-named members of the Board of Directors by acclamation.

## Committee on Nominations

150. Mr. Cloutier reported that the Committee on Nominations recommended the following to serve as members on the Committee on Nominations. He added that since the time of the meeting of the Committee of Nominations, Dr. Fatemeh Kojori has withdrawn her nomination for the position of resident representative on the Committee on Nominations. Therefore, the following names were submitted to serve on the Committee on Nominations:

Chair	Dr. Jeffrey Turnbull
Yukon	Dr. Rao Tadepalli
Northwest Territories	Dr. Peter McArthur
British Columbia	Dr. Brian Brodie
Alberta	Dr. Noel Grisdale
Saskatchewan	Dr. Guruswamy Sridhar
Manitoba	Dr. Jason Scott
Ontario	Dr. Stewart Kennedy
Québec	Dr. Jean-Francois Lajoie
New Brunswick	Dr. Robert Rae
Nova Scotia	Dr. Ross Leighton
Prince Edward Island	Dr. Stephen O'Brien
Newfoundland and Labrador	Dr. Brendan Lewis
Students	Dr. Matthew Sheppard
Affiliates	Dr. Lorne Belan

151. Dr. Doig called for further nominations. Dr. Brian Brodie withdrew his nomination and nominated Dr. Ian Gillespie for the position of British Columbia representative on the Committee on Nominations.
152. Dr. Doig called for other nominations. Dr. Roona Sinha nominated Dr. Gillian Shiau for the position of resident representative on the Committee on Nominations.
153. Dr. Doig called for other nominations, and none was offered.

Moved by Dr. Robin Saunders  
 Seconded by Dr. Ruth Vander Stelt

*Nominations for members of the Committee on Nominations are closed.*

**Resolution 11-60**

*Carried*

154. There being no further nominations, Dr. Doig proclaimed the above-named members of the Committee on Nominations by acclamation.

Moved by Dr. Jeffrey Turnbull  
 Seconded by Dr. John Haggie

*General Council approves that the ballots including paper or electronic reports used in the election process be destroyed.*

**Resolution 11-61**

*Carried*

## Delegates' motions

155. Delegates' motions were grouped by the Resolutions Committee to better facilitate debate. The main groupings were health promotion and disease prevention, population health, medical education, health and the environment, and health care delivery and access. Time was allocated for debate of motions within each section on Aug. 23 and 24.

156. The Deputy Speaker noted that the following motions had been withdrawn:

*[DM 5-30 consent agenda]*

The Canadian Medical Association supports efforts to prevent the use of pro-rationing or claw backs, as a tool to control expenditures on physician services.

Withdrawn

*[DM 5-26]*

The Canadian Medical Association will undertake a review of provincial/territorial medical regulatory authorities' bylaws with regard to private medical facilities.

Withdrawn

157. At the request of Dr. Barry Turchen, the following motion was removed from the consent agenda for discussion.

The Canadian Medical Association will express to the Government of Canada its strong disappointment at the government's opposition to the international designation of chrysotile asbestos as a hazardous chemical.

158. The Deputy Speaker sought General Council's consideration of the revised consent agenda.

Moved by Dr. Stan Oleksinski  
Seconded by Dr. Robin Saunders

*General Council approves the following motions contained in the delegates' consent agenda as amended: DM 5-2, DM 5-3, DM 5-4, DM 5-5, DM 5-6, DM 5-7, DM 5-9, DM 5-10, DM 5-12, DM 5-14, DM 5-15, DM 5-17, DM 5-20, DM 5-22, DM 5-24, DM 5-28.*

*Resolution 11-62*

*Carried*

## Delegates' consent agenda resolutions

### Health Promotion and Disease Prevention

*[Dr. Shirley Sze/Dr. Shelley Ross – DM 5-2]*

*The Canadian Medical Association supports investment in prenatal health programs and other targeted population health programs that provide education and support for mothers considered at risk.*

*Resolution 11-63*

*Carried*

[Dr. Robin Saunders/Dr. William Mackie – DM 5-3]

*The Canadian Medical Association calls for federal government adherence to the United Nations’ “Optional Protocol to the Convention on the Rights of the Child on the Involvement of Children in Armed Conflict.”*

**Resolution 11-64**

*Carried*

[Dr. Yun Jen/Dr. Adam Steacie – DM 5-4]

*The Canadian Medical Association supports the establishment and reinforcement of healthy food policies, such as access to nutritious food choices in hospitals and other health care settings and at health-related meetings and conferences.*

**Resolution 11-65**

*Carried*

[Dr. Adam Steacie/Dr. Lloyd Opper – DM 5-5]

*The Canadian Medical Association supports the compulsory use of helmets by people of all ages when riding all-terrain vehicles and snowmobiles.*

**Resolution 11-66**

*Carried*

[Dr. Samir Gupta/Dr. Rajni Singhal – DM 5-6]

*The Canadian Medical Association supports and promotes the following newly revised physical activity targets for children and adults, as identified in the Canadian Society of Exercise Physiologists’ 2011 Physical Activity Guidelines:*

- *adults aged 18-64 years should accumulate at least 150 minutes of moderate- to vigorous-intensity aerobic physical activity per week, in periods of 10 minutes or more*
- *adults aged 65 years and older should accumulate at least 150 minutes of moderate- to vigorous-intensity aerobic physical activity per week, in periods of 10 minutes or more*
- *children aged 5-17 years should accumulate at least 60 minutes of moderate- to vigorous-intensity physical activity per day.*

**Resolution 11-67**

*Carried*

[Dr. Alison Freeland/Dr. Lisa Lefebvre – DM 5-7]

*The Canadian Medical Association supports development of a national training initiative for health care providers that targets smoking cessation interventions for people with serious mental illness.*

**Resolution 11-68**

*Carried*

[Dr. Bruce Horne/Dr. Phil White – DM 5-9]

*The Canadian Medical Association supports the routine testing of antibiotics manufactured in or imported into Canada to ensure that they all comply with the labelling on the containers.*

**Resolution 11-69**

*Carried*

## Population Health

*[Dr. Phil White/Dr. Alan Gow – DM 5-10]*

*The Canadian Medical Association supports the adoption of a collaborative, physician-inclusive approach to the development and implementation of population health programs.*

**Resolution 11-70**

*Carried*

*[Dr. Lloyd Oppel/Dr. Shirley Sze – DM 5-12]*

*The Canadian Medical Association supports targeted population health programs aimed at increasing affordable housing for low- and middle-income Canadians.*

**Resolution 11-71**

*Carried*

*[Dr. Duncan Etches/Dr. Yusuf Bawa – DM 5-14]*

*The Canadian Medical Association supports targeted population health programs aimed at increasing employment opportunities for low-income Canadians.*

**Resolution 11-72**

*Carried*

*[Dr. Lloyd Oppel/Ms. Kate Milne – DM 5-15]*

*The Canadian Medical Association supports targeted population health programs aimed at improving access to eye care for low-income Canadians.*

**Resolution 11-73**

*Carried*

*[Dr. Evelyn Shukin/Ms. Kate Milne – DM 5-17]*

*The Canadian Medical Association supports targeted population health programs aimed at educating young adults about positive life choices and personal health practices, focusing on areas such as healthy relationships, sexuality and substance abuse.*

**Resolution 11-74**

*Carried*

## Medical Education

*[Dr. Terry Sosnowski/Dr. Serge Dubé – DM 5-20]*

*The Canadian Medical Association will advocate for the study of the financial impact of learners on physician preceptors.*

**Resolution 11-75**

*Carried*

*[Dr. Alison Freeland/Dr. Frank Sommers – DM 5-22]*

*The Canadian Medical Association supports inclusion of training in the uses of modern media for the delivery of medical care in undergraduate and postgraduate medical training programs within Canada.*

*Resolution 11-76*

*Carried*

## Health and the Environment

*[Dr. David Berbrayer/Dr. Remwick Mann – DM 5-24]*

*The Canadian Medical Association believes that norms for regulation and standard setting on water quality and human health should be based on data that are scientifically valid, accurate and publicly available.*

*Resolution 11-77*

*Carried*

## Health Delivery and Access

*[Dr. Chris Cressey/Dr. Stephen Christopher Bodley – DM 5-28]*

*The Canadian Medical Association supports Canadians' access to a reliably consistent supply of usual and essential pharmaceuticals.*

*Resolution 11-78*

*Carried*

159. At this point, the Speaker entertained debate of the remaining motions.

## Health Promotion and Disease Prevention

Moved by Dr. William Cunningham

Seconded by Dr. Carole Williams

*The Canadian Medical Association recommends that all over-the-counter preparations containing acetaminophen have a prominent warning on the front of the packaging that informs consumers about the risk of acetaminophen overdose.*

*Resolution 11-79*

*Carried*

Moved by Dr. Mark Schonfeld

Seconded by Dr. Andrew Clarke

*The Canadian Medical Association recommends a ban on all pets, except for certified service animals, travelling inside the aircraft cabin on all Canadian passenger planes.*

*Resolution 11-80*

*Carried*



## Population Health

Moved by Dr. Frank Sommers  
Seconded by Dr. Karen Dockrill

*The Canadian Medical Association will educate and advise the profession and the public on methods of cellphone operation that will minimize radio frequency penetration to the brain.*

**Resolution 11-81**

*Carried*

Moved by Dr. Charl Badenhorst  
Seconded by Dr. Lloyd Opper

The Canadian Medical Association supports policies and initiatives that target specific determinants of health and/or specific populations rather than “population health” more generally.

### Amendment

Moved by Dr. Yun Jen  
Seconded by Dr. Serge Dubé

*The Canadian Medical Association supports policies and initiatives that target specific determinants of health and/or specific populations.*

*Carried*

### As Amended

Moved by Dr. Yun Jen  
Seconded by Dr. Serge Dubé

*The Canadian Medical Association supports policies and initiatives that target specific determinants of health and/or specific populations.*

**Resolution 11-82**

*Carried*

Moved by Dr. Rhonda Church  
Seconded by Dr. Noel Grisdale

*The Canadian Medical Association will develop a policy discussion paper on the role of physicians and the health care system in addressing the social determinants of health that contribute to health inequality in Canada.*

**Resolution 11-83**

*Carried*

Moved by Dr. Mark Corbett  
Seconded by Dr. Bruce Horne

*The Canadian Medical Association supports targeted population health programs aimed at improving access to dental care for low-income Canadians.*

**Resolution 11-84**

*Carried*

## Medical Education

Moved by Ms. Noura Hassan  
Seconded by Dr. Terry Sosnowski

The Canadian Medical Association opposes the sale of undergraduate training positions to foreign students if this practice reduces the opportunities for Canadian applicants or negatively affects their educational experience.

### Amendment

Moved by Dr. Kathryn Andrusky  
Seconded by Dr. Michal Kalisiak

The Canadian Medical Association opposes the sale of undergraduate or post-graduate training positions to foreign students if this practice reduces the opportunities for Canadian applicants or negatively affects their educational experience.

Defeated

Moved by Ms. Noura Hassan  
Seconded by Dr. Terry Sosnowski

*The Canadian Medical Association opposes the sale of undergraduate training positions to foreign students if this practice reduces the opportunities for Canadian applicants or negatively affects their educational experience.*

### **Resolution 11-85**

**Carried**

Moved by Dr. Barry Turchen  
Seconded by Dr. Bradley Fritz

*The Canadian Medical Association actively encourages and will facilitate the incorporation of increased formal training in the techniques of advocacy and leadership in the undergraduate and postgraduate medical curricula.*

### **Resolution 11-86**

**Carried**

Moved by Dr. Rhett Taylor  
Seconded by Dr. Roona Sinha

The Canadian Medical Association supports the inclusion of global health training as part of the core, accredited curriculum through the continuum of medical education.

Defeated

## Health and the Environment

Moved by Dr. Patrick J. White  
Seconded by Dr. Linda Slocombe

*The Canadian Medical Association actively advocates for:*

- *reduction in mercury emissions from health care settings by progressively replacing its use*
- *promotion of health care sector leadership in the global reduction of mercury emissions*
- *promotion of the adoption of healthy public policies with regard to mercury.*

**Resolution 11-87**

**Carried**

Moved by Dr. William Mackie  
Seconded by Dr. Carole Williams

The Canadian Medical Association recommends that a prescription from a veterinarian be required for all antibiotics used in the raising of farm animals or for any other agricultural purpose.

Amendment

Moved by Dr. Robin Saunders  
Seconded by Dr. Brian Brodie

The Canadian Medical Association recommends that a prescription from a veterinarian be required for all antibiotics used in the raising of farm animals in large commercial operations.

Defeated

Moved by Dr. William Mackie  
Seconded by Dr. Carole Williams

*The Canadian Medical Association recommends that a prescription from a veterinarian be required for all antibiotics used in the raising of farm animals or for any other agricultural purpose.*

**Resolution 11-88**

**Carried**

Moved by Dr. Yun Jen  
Seconded by Dr. François Gobeil

*The Canadian Medical Association will express to the Government of Canada its strong opposition to the government's decision to contest the international designation of chrysotile asbestos as a hazardous chemical.*

**Resolution 11-89**

**Carried**

## Health Care Delivery and Access

Moved by Dr. Ken Arnold  
Seconded by Dr. Karen Dockrill

*The Canadian Medical Association supports the right of all patients to be treated equitably and have reasonable access to appropriate care, regardless of the funding model of their physician.*

**Resolution 11-90**

**Carried**

Moved by Dr. Robert MacMillan  
Seconded by Dr. Merrilee Fullerton

*The Canadian Medical Association supports timely access to hospitalization in Canada for Canadians who have become ill or been injured while travelling outside Canada.*

**Resolution 11-91**

*Carried*

Moved by Dr. Nigel Walton  
Seconded by Dr. William Cunningham

*The Canadian Medical Association will host a conference on physician payment methods in Canada.*

**Resolution 11-92**

*Carried*

## Valedictory address

160. Dr. Turnbull delivered his valedictory address to General Council delegates Aug. 23, 2011.
161. He said that when he took on the responsibility entrusted to him, he had been daunted by the enormity of the task ahead and was apprehensive that there would be neither commitment nor consensus about transforming the health care system. He said that he was humbled by the trust placed in him and has not taken his responsibilities lightly in representing the CMA across Canada to government leaders, members, community and business leaders, the public and the media.
162. Dr. Turnbull said health care has eroded in terms of its accessibility, effectiveness and value for money, and expressed his concern over the lack of leadership, coordinated management and accountability within the health care system, and with the waste within it.
163. He told delegates that he has been inspired by the selflessness, imagination and dedication of the profession in the face of a system in distress. He heard from many physicians who are concerned about a lack of vision, widespread apathy and self-interest, ideological stances and the acceptance of mediocrity. He said he noticed several recurring themes over the past year: growing social inequity in Canada and an acute care system that is overworked because chronic, non-curative, team-based, home-based and patient-centred care systems are needed. He also said that quality and safety are undermined by inefficient and ineffective processes.
164. Dr. Turnbull said physicians have a moral obligation to lead through example and commitment to a more effective and sustainable system. He highlighted the CMA's attempts to create consensus and governments' role in setting overarching objectives and targets, allocating resources and ensuring accountability. He said that leadership demands the vision to see the path, the courage to take it, and the strength to follow it.
165. Dr. Turnbull expressed his appreciation to his family, the Board, the secretary general and CEO, and CMA staff. He also recognized the work of his predecessors and of Dr. John Haggie, who will lead the CMA in the coming year, and expressed his appreciation for the work being done by dedicated physicians all across Canada. He closed by quoting from Robert Frost's *Stopping by Woods on a Snowy Evening*: "...We have promises to keep, and miles to go before we sleep." He said he would forever be changed by the opportunity to have served the CMA and to represent his colleagues.

166. Dr. Haggie rose on a point of personal privilege to thank Dr. Turnbull and presented him with a gift to commemorate his presidency.

167. Members responded with a standing ovation in recognition of Dr. Turnbull.

### **Strategic session 4: Health Care Transformation: Relationship Between Physicians and the Health Care System**

168. Dr. Turnbull presented the discussion framework for the session and said it would be held in Committee of the Whole format to promote discussion.

169. He said work in this area flows from a 2010 General Council resolution that called upon the CMA to “establish a working group to study modernization of the professional relationship between physicians and the health care system to enable physicians to play a greater role as a responsible partner in the management of that system.” He said that a working group was subsequently struck to undertake this study and invited its chair, Dr. Shirley Sze, to provide an overview of the group’s work and the discussion paper it produced.

170. Dr. Sze provided a cross-country scan of provincial/territorial medical associations and outlined some of the resulting observations in areas of concern including regionalization, hospital involvement, professional autonomy, physician advocacy and physician leadership.

171. She also highlighted some of the trends that have emerged in recent years, including the consolidation of health regions; a shift from privileging to contracting; limits to physicians’ ability to advocate on behalf of their patients without fear of recrimination; declining physician interest and engagement; and a need for more physician leadership training. She also cited the use of legislation in some provinces to mandate such things as coverage and performance.

172. Dr. Sze provided an overview of the issues identified in the discussion paper in areas such as health care delivery, management, governance and professional education. She then presented the following strategic questions:

- How can we optimally engage physicians to play a key role in co-creating a highly functional and sustainable health care system with our partners, including patients?
- How do we preserve the physician’s right and duty to advocate on behalf of patients while also respecting the needs of other parties such as hospitals and regional health authorities?
- How do we ensure that physicians are able to optimally participate in discussions regarding the finite availability of resources and have meaningful input into resource allocation decisions?
- How can we establish a system of credible practice data feedback to individual physicians to assist in self-evaluation and quality improvement without compromising physician privacy and flexibility for individual practice variation?
- How can we promote the acquisition and modeling of the competencies of medical professionalism over the career lifecycle?

173. Following the presentations, General Council delegates considered a motion to move into Committee of the Whole.

Moved by Dr. Robin Saunders

Seconded by Dr. Stan Oleksinski

*General Council adjourns and moves into Committee of the Whole to consider and discuss the Canadian Medical Association document entitled “Working Group on the Professional Relationship Between Physicians and the Health Care System: Backgrounder” General Council requests that the Speaker of General Council preside as Chair during this Committee of the Whole session.*

*Resolution 11-93*

*Carried*

174. The Committee of the Whole discussion considered the need for early and continuing physician leadership training and possible incentives (i.e., continuing medical education credits); the need for physician advocacy in alliance with partners and patients; the need for advocacy policies and guidelines (i.e., spokesperson selection); the need for communication and relationship building; threats to physician autonomy (i.e., mandated teaching, mandatory retirement, scopes of practice); barriers to greater physician participation (workload, scheduling, expense); and the need for meaningful data, quality management systems, standards of practice, quality benchmarks, standardization and safeguards.

Moved by Dr. Robin Saunders

*The Committee of the Whole will rise from consideration of the Canadian Medical Association document entitled the “Working Group on the Professional Relationship Between Physicians and the Health Care System: Backgrounder” and report to General Council.*

*Resolution 11-94*

*Carried*

Moved by Dr. Stan Oleksinski  
Seconded by Dr. Robin Saunders

*General Council directs the Canadian Medical Association (CMA) Board of Directors to ensure the content of the Committee of the Whole discussion on the “Working Group on the Professional Relationship Between Physicians and the Health Care System: Backgrounder” is reflected in the development of CMA policy.*

*Resolution 11-95*

*Carried*

175. In closing, Dr. Turnbull thanked Dr. Sze for her presentation, and thanked delegates for their informative feedback. He noted the input provided will serve as a solid foundation to assist the working group over the coming year.

## **Committee on Bylaws**

176. On Aug. 24, 2011, Dr. Elliot Halperin, chair of the Committee on Bylaws, presented his second report to General Council and referred members to the committee’s report in the *2011 Reports to General Council* (p. 34). He thanked the committee for its participation and input over the year.
177. Dr. Halperin outlined the role of the committee, which is responsible for reviewing the bylaws, making recommendations to General Council regarding them and for recommending changes to the Board of Directors with respect to Operating Rules and Procedures. He said the Operating Rules and Procedures are within the purview of the Board and that it is required to report changes to General Council.

178. He said no matters requiring immediate attention had arisen over the year and, as such, no bylaw amendments are being proposed. He also noted that the committee has focused its efforts on reviewing and refining the French language translation of the bylaws.

## Committee on Ethics

179. Dr. Robin Saunders, chair of the Committee on Ethics, presented his second report to delegates.
180. Dr. Saunders discussed the many challenges in the area of medical ethics in light of the increased complexity of health care and the reduced reliance upon tradition and authority in defining the ethical norm. He said there is considerable evidence that the teaching of ethics and professionalism should be one of the core disciplines within medical training.
181. Dr. Saunders outlined the composition of the committee, which has representatives from the provinces/territories, medical residents, students, and Board of Directors. He said the work of the committee over the past year has included the development of clinical vignettes to support the CMA policy entitled *Principles for the Protection of Patients' Personal Health Information*. He said the committee is also reviewing current legislative practices in assisted reproductive technologies; reviewing the results of a survey on end-of-life practices in Canada; and supporting the work of the CMA Working Group on the Professional Relationship between Physicians and the Health Care System.
182. He expressed his appreciation to his fellow committee members and to staff in the CMA Office of Ethics, Professionalism and International Affairs.
183. Questions were invited and none was offered.

## Introduction of incoming president

184. Dr. Jeffrey Turnbull welcomed Dr. John Haggie's family to the meeting and expressed his pleasure at introducing Dr. Haggie as the 144th president of the CMA. He then invited him to address delegates.

## Inaugural address of incoming president

185. Dr. Haggie said the moment marked the culmination of a journey he began over a half-century ago. He highlighted his childhood in postwar Manchester and his early desire to be a surgeon. He said his subsequent apprenticeship brought him to the vast and remote beauty of Labrador, where genuine kindness and caring are second nature. He said he is proud to have been adopted by the province — a designation he shares with 35% of physicians in the province.
186. He said that a lack of satisfactory answers to his questions of shortcomings within the health care system led him to become an advocate for change. He said his tenure as president of the Newfoundland and Labrador Medical Association had been a rewarding experience, and he expressed his appreciation to the physicians and staff there.
187. Dr. Haggie said the medical profession must demonstrate leadership and offer solutions to ensure high quality, accessible care for all Canadians. He said he is proud that the CMA family is working hard to ensure a sustainable future for health care, and the challenge now is to achieve tangible results.

188. He cited the work of his predecessors in broadening alliances and building a culture of patient-centred care, and said he would continue to engage with health care providers, patient groups and other stakeholder organizations to make their collective voices heard. He said the profession's role is to inform and guide Canadians in their decisions on what they need and want to build into the health care system. He argued that the 2004 Health Accord had failed to secure change and said there is an opportunity to renegotiate the agreement and build upon the vision and principles that all Canadians must have equitable access to health care based upon clinical need. He said physicians make a difference when they become involved and he encouraged them to be engaged and to rally their colleagues on these issues.
189. Dr. Haggie said he is humbled and proud to have had such trust placed in him, and he promised to do his utmost to make this association stronger over the coming year. He said he hopes that by the time members meet in Yellowknife for the 2012 meeting he will have made them proud.
190. Members responded with a standing ovation.
191. Dr. Nasir Jetha rose on a point of personal privilege to express appreciation to Dr. Mark Schonfeld, outgoing CEO of the BCMA, and to other outgoing CEOs of provincial/territorial medical associations who have worked very hard in facilitating the work of the associations.

## Appreciation

Moved by Dr. Stan Oleksinski  
Seconded by Dr. Robin Saunders

*General Council expresses its sincere appreciation to:*

- a) Dr. Jeffrey Turnbull for his leadership during the year;*
- b) the Board of Directors, the Executive Committee, the committees and staff for their excellent work on behalf of the Canadian Medical Association;*
- c) the Newfoundland and Labrador Medical Association for its warm hospitality; and*
- d) the Speaker and Deputy Speaker of General Council for the expeditious manner in which they have conducted the business of General Council.*

*Resolution 11-96*

*Carried*

Moved by Dr. Jeffrey Turnbull  
Seconded by Dr. Michael Golbey

*General Council expresses its thanks to members of the Resolutions Committee for their efforts in facilitating the business of General Council.*

*Resolution 11-97*

*Carried*

## Adjournment

Moved by Dr. Jeffrey Turnbull  
Seconded by Dr. John Haggie

*The 144th meeting of General Council is now adjourned.*

*Resolution 11-98*

*Carried*



192. The 144th meeting of General Council adjourned at 1:10 pm on Wednesday, Aug. 24, 2011.

## ANNUAL GENERAL MEETING BUSINESS SESSION

193. On Aug. 24, 2011, at the conclusion of General Council, the legislative and business session of the annual meeting was held at the St. John's Convention Centre in St. John's, Nfld. Dr. Turnbull assumed the chair and declared the 144th annual meeting duly constituted and officially in session.

### Report of the president

194. Dr. Turnbull noted the session is open for voting to all members of the association. He proposed and received the approval of members in attendance at the business session to utilize a time limit of two minutes for proposing motions.

Moved by Dr. Darcy Johnson  
Seconded by Dr. Jean-Bernard Trudeau

*Questions asked during the Business Session of the annual meeting will be limited to two minutes.*

*Resolution AGM 11-1*

*Carried*

195. Members were invited to question the president or provide comments on matters relating to the association or General Council deliberations. None was indicated.

### Report of the chair of the Board of Directors

196. Members were invited to question the chair of the Board of Directors regarding the report of the Board of Directors as presented in the *2011 Reports to General Council* or on any other matter. None was indicated.

Moved by Dr. John O'Brien-Bell  
Seconded by Dr. Brian Brodie

*The Canadian Medical Association recognizes, appreciates and thanks Matt Borsellino for his 22 years of outstanding work as medical political journalist and National Editor of the Medical Post. We wish him success and satisfaction in his future endeavours.*

*Resolution AGM 11-2*

*Carried*

### Bylaws

197. Dr. Turnbull noted that there were no amendments to the CMA bylaws during the previous year.

### New Business

198. Members were invited to raise any new business; none was indicated.

## Adjournment

199. The legislative and business session of the 2011 annual meeting adjourned at 1:33 pm, on Aug. 24, 2011.

Moved by Dr. Renwick Mann

Seconded by Dr. David Bach

*The Business Session of the 2011 Annual Meeting is adjourned.*

*Resolution AGM 11-3*

*Carried*

## CEREMONIAL SESSION

200. The ceremonial session, which included the installation of the new CMA president as well as the presentation of association awards, took place at the D.F. Cook Recital Hall, School of Music, Memorial University, St. John's, Nfld. on Aug. 24, 2011.

201. The distinguished members of the platform party included:

Dr. Robert Boulay, President, College of Family Physicians of Canada

Dr. Paul Guertin, Councillor, Canadian Medical Protective Association

Dr. Michael Golbey, Chair, Board of Directors

Dr. Victor Dirnfeld, CMA President, 1997-98, and Chair, Past Officers' Group

Dr. David Bach, Honorary Treasurer

Dr. Peter Carmel, President, American Medical Association

Professor David Haslam, President, British Medical Association

Dr. Otman Kloiber, Secretary General, World Medical Association

Mr. Austin Mardon, Medal of Honour Recipient

Dr. Elizabeth MacRae, May Cohen Award for Women Mentors Recipient

Dr. Balfour Mount, Medal of Service Recipient

Dr. Anna Reid, Incoming President-Elect

Dr. Anne Doig, Past President

Dr. Jeffrey Turnbull, President

Dr. John Haggie, President-Elect

Dr. Blake Woodside, Speaker of General Council

Mr. Paul-Émile Cloutier, Secretary General and CEO

202. The procession included the following representatives from provincial and territorial medical associations:

Dr. Sandra Luscombe, President, Newfoundland and Labrador Medical Association

Dr. Stewart Kennedy, President, Ontario Medical Association

Dr. Ruth Vander Stelt, President, Quebec Medical Association

Dr. John Chiasson, Doctors Nova Scotia

Dr. Allison Kennedy, President, New Brunswick Medical Society

Dr. Jason Scott, President, Doctors Manitoba

Dr. Nasir Jetha, President, British Columbia Medical Association

Dr. Rachel Kassner, President, Medical Society of Prince Edward Island

Dr. Phillip Fourie, President, Saskatchewan Medical Association

Dr. Patrick White, President, Alberta Medical Association

Dr. Peter McArthur, President, Northwest Territories Medical Association  
Dr. Rao Tadepalli, President, Yukon Medical Association

203. The procession included the following former elected officials:

Dr. John O'Brien-Bell, President, 1988-89  
Dr. Lionel Lavoie, President, 1990-91  
Dr. Ron Whelan, President, 1992-93; Chair of the Board, 1984-87  
Dr. Bruno L'Heureux, President, 1994-95  
Dr. Allon Reddoch, President, 1998-99  
Dr. Hugh Scully, President, 1999-2000  
Dr. Dana Hanson, President, 2002-03; Speaker of General Council, 1999-2001; Past President of the World Medical Association, 2010-11  
Dr. Albert Schumacher, President, 2004-05  
Dr. Colin McMillan, President, 2006-07; Chair of the Board 1993-97  
Dr. Robert Ouellet, President, 2008-09  
Dr. Douglas Perry, Chair of the Board, 2000-04; Speaker of General Council, 1993-98  
Dr. Louise Cloutier, Chair of the Board, 2004-08  
Dr. Margaret Kirwan, Speaker of General Council, 2006-10  
Mrs. Barbara Drew, Acting Secretary General, 2000-01 and 2008-09

204. The procession also included the following award recipients:

Mr. David Campbell, Award for Young Leaders (Student) Recipient  
Dr. Abdullah Saleh, Award for Young Leaders (Resident) Recipient  
Dr. Michal Kalisiak, Award for Young Leaders (Early Career Physician) Recipient  
Dr. Bonnie Cham, Dr. William Marsden Award in Medical Ethics Recipient  
Mr. Claude Pelletier, Award for Excellence in Health Promotion Recipient  
Dr. Ashok Muzumdar, Sir Charles Tupper Award for Political Action Recipient (and Mrs. Anita Muzumdar)  
Dr. Mamta Gautam, Physician Misericordia Award Recipient

205. Dr. Peter Carmel brought greetings from the American Medical Association.

206. Professor David Haslam brought greetings from the British Medical Association.

207. Dr. Otmar Kloiber brought greetings from the World Medical Association.

208. Dr. Jeffrey Turnbull welcomed guests to the ceremonial session and thanked the Newfoundland and Labrador Medical Association, its members and their spouses for their hospitality.

## Honorary Memberships

209. CMA honorary memberships were awarded to the following physicians:

Dr. Jacques Beauchamp, Laval, QC  
Dr. Ted Boadway, Richmond Hill, ON  
Dr. Meridale (Dale) Dewar, Wynyard, SK  
Dr. David Elliot, Red Deer, AB  
Dr. Peter Gropper, Vancouver, BC  
Dr. Jacques Guilbert, Gatineau, QC  
Dr. Stewart Holmes, Eston, SK

Dr. Lorena Kanke, Vancouver, BC  
Dr. Richard Kennedy, St. John's, NL  
Dr. Michael Lawrence, Vancouver, BC  
Dr. Lawrence Olfert, Drumheller, AB  
Dr. Denise Wexler, London, ON  
Dr. Graham White, Parksville, BC

210. Honorary memberships were also (or would be) awarded to the following at provincial/territorial annual meetings:

Dr. Ron Ailsby, Regina, SK  
Dr. Lloyd Bartlett, Winnipeg, MB  
Dr. Diane Biehl, Winnipeg, MB  
Dr. Doug Blackman, Vancouver, BC  
Dr. Bruce Theodore Boadway, Richmond Hill, ON  
Dr. Frank Buffam, Vancouver, BC  
Dr. Jeannot Castonguay, Edmundston, AB  
Dr. Leslie R. Cuning, Calgary, AB  
Dr. Thomas Dickson, Brampton, ON  
Dr. Bertrand Dumais, Sherbrooke, QC  
Dr. Philip C. Etches, West Vancouver, BC  
Dr. Allan J. Fox, Toronto, ON  
Dr. Jean-Jacques Gélinas, Trois-Rivières, QC  
Dr. Kenneth Grant, West Covehead, PE  
Dr. Pavel Hamet, Mont-Royal, QC  
Dr. Christopher Heughan, St. John's, NL  
Dr. Brian Hunt, Vancouver, BC  
Dr. Mohamed Hussain, Selkirk, MB  
Dr. Vattakattu C. Jacob, Winkler, MB  
Dr. Michael Johnston, Dalhousie, NB  
Dr. Jacques B. Lamarche, Sherbrooke, QC  
Dr. Joseph-Adrien Letendre, Amos, QC  
Dr. William James Mayhew, Calgary, AB  
Dr. Ahmed Meer, Sedgwick, AB  
Dr. Thomas John (Jock) Murray, Halifax, NS  
Dr. William Orovan, Hamilton, ON  
Dr. Graham Pace, Dartmouth, NS  
Dr. Simon Rabkin, Vancouver, BC  
Dr. Paul-Émile Raymond, St-Jean-Chrysostome, QC  
Dr. Martinus Reedyk, Three Hills, AB  
Dr. Andrew Seal, Vancouver, BC  
Dr. Marco Terwiel, Maple Ridge, BC  
Dr. Guido M. Van Rosendaal, Calgary, AB  
Dr. Daniel Wagner, Candiac, QC

## Awards

211. The CMA Award for Young leaders honours the efforts of young physician leaders of tomorrow for their efforts today. In recognizing these efforts, the CMA presents the Award for Young Leaders to one student member, one resident member and one early career physician (up to and including five years post residency) member who have demonstrated exemplary dedication, commitment and leadership in one of the following areas: political, clinical, education, research and/or community service.
212. The 2011 CMA Award for Young Leaders (Student) was presented to Mr. David Campbell in recognition of his efforts in aid of disadvantaged and marginalized people in Haiti and in Canada. Mr. Campbell is a member of the 2012 medical school class at the University of Calgary. Since the January 2010 earthquake, he has travelled to Haiti to work on medical missions, raised money for humanitarian relief, and is helping to establish a health care facility in a remote rural village. In Calgary, he is very active in a medical student clinic for the homeless.
213. The 2011 CMA Award for Young Leaders (Resident) was presented to Dr. Abdullah Saleh in recognition of his work as founder and director of Innovative Canadians for Change (I C Change), an organization that manages, finances, and technically supports international projects. Dr. Saleh, who is a second year resident in general surgery at the University of Alberta, has worked in Kenya, Ecuador and Thailand. He has also been acknowledged by the United Nations and has received a Clinton Global Initiative University Commitment Award.
214. The 2011 CMA Award for Young Leaders (Early Career Physician) was presented to Dr. Michal Kalisiak in recognition of his demonstration of leadership potential. Dr. Kalisiak, who is only a few years into his dermatology practice in Alberta, is interested in politics and legislation and has already been involved in organized medicine through various activities for the University of Calgary, the Professional Association of Residents of Alberta, the Alberta Medical Association Representative Forum and the American Academy of Dermatology. He has participated in health care discussions with elected officials in Alberta, Ottawa and Washington.
215. The Dr. William Marsden Award in Medical Ethics recognizes a CMA member who has demonstrated exemplary leadership, commitment and dedication to the cause of advancing and promoting excellence in the field of medical ethics in Canada by demonstrating a level of commitment to furthering the cause of medical ethics in Canada, demonstrating leadership in enhancing ethical and professional behaviour among Canadian physicians, or demonstrating excellence in research and/or teaching initiatives in medical ethics.
216. The 2011 CMA Dr. William Marsden Award in Medical Ethics was presented to Dr. Bonnie Cham in recognition of her leadership, commitment and dedication in advancing and promoting excellence in medical bioethics in Canada. Dr. Cham's work with sick children has given her a unique perspective on ethics in medicine. She is a former chair of the CMA Committee on Ethics, and a former member of the ethics committees of the Royal College of Physicians and Surgeons of Canada, Doctors Manitoba and CancerCare Manitoba.
217. The CMA Award for Excellence in Health Promotion is presented to highlight specific efforts by an individual or an organization outside the health sector to promote the health of Canadians at the national level or with a positive national impact. Recipients have demonstrated an interest in health promotion through specific actions and/or initiatives, exemplified creativity and initiative in taking action to improve and promote health, and brought about changes with the potential for positive, long-term improvement in the health of Canadians.

218. The 2011 CMA Award for Excellence in Health Promotion was presented to Mr. Claude Pelletier in recognition of his serving as an inspiration to mature individuals who wish to remain active and healthy. Mr. Pelletier, a dynamic Montreal retiree, is an outstanding motivator who encourages seniors to exercise regularly. He initiated the Défi-ton-âge (Challenge Your Age) project as part of the Montreal Games with a goal to encourage people to undertake their favourite activity in a time that corresponds to their age and achieve personal goals rather than compete with each other. As a columnist for *Le Bel Âge* magazine, he highlights seniors who have had rewarding experiences through exercise.
219. The CMA Sir Charles Tupper Award for Political Action is presented to recognize a member of the CMA MD-MP Contact Program or CMA member who has demonstrated exemplary leadership, commitment and dedication to the cause of advancing the policies, views and goals of the CMA at the federal level through grassroots advocacy efforts.
220. The 2011 CMA Sir Charles Tupper Award for Political Action was presented to Dr. Ashok Muzumdar. Dr. Muzumdar is a leader who is dedicated to the profession and has a way of bringing physicians together for their common benefit. After he developed diffuse retinal degeneration, he thought it would be useful to meet with other disabled physicians to share information, support each other, and lobby for changes that would improve their treatment and wellbeing. Since no such organization existed, he became the founding president of the world's first association of disabled physicians. Dr. Muzumdar has also served as a member of the CMA Political Action Committee for many years and ably recruited many physicians to the CMA's MD-MP contact program. Now that he is retired, he is spearheading the establishment of a national Society of Retired Physicians.
221. The CMA Physician Misericordia Award celebrates the outstanding contribution by a CMA member to enhance the overall health and well-being of physician colleagues on both a personal and professional level, and in particular during times of conflict and crisis. It is awarded to a physician who has demonstrated outstanding leadership and support for colleagues through a lifetime commitment to caring and compassion, and who has built and nurtured the vibrancy of the medical profession in his/her community, demonstrated commitment to supporting a culture of collaboration with colleagues, and shown outstanding initiative and inspired others.
222. The inaugural CMA Physician Misericordia Award was presented to Dr. Mamta Gautam in recognition of her commitment to her physician colleagues. Dr. Gautam has championed physician health and wellbeing during 20 years of treating physicians in clinical practice. An Ottawa psychiatrist, she founded and was the first director of the University of Ottawa Faculty Wellness Program, which became the template for the CMA's Centre for Physician Health and Wellbeing. She also has developed peer-mentoring programs for the Ontario and Canadian psychiatric associations.
223. The CMA May Cohen Award for Women Mentors is presented to a woman physician mentor who has demonstrated outstanding mentoring abilities by encouraging, facilitating and supporting the mentee in career and leadership development; contributing to the success of the mentee through the sharing of insight, perspective and knowledge based on the mentor's experience; helping mentees develop a network of relationships that might not normally be available early in their careers; and acting as an effective role model in medicine and medical leadership.
224. The 2011 CMA May Cohen Award for Women Mentors was presented to Dr. Elizabeth MacRae. Dr. MacRae is a neurosurgery pioneer and mentor who, after receiving her medical degree from the University in Toronto, became the first female resident in Toronto's neurosurgery residency program and subsequently Canada's only female neurosurgeon. She spent her career in the Division of Neurosurgery at Foothills

Medical Centre in Calgary, where she was clinical associate professor. A mentor to undergraduate trainees as well as neurosurgery residents, she was known as an outstanding clinician and dedicated teacher. Last year she was named the Royal College of Physicians and Surgeons of Canada Mentor of the Year. As noted by her nominators, Dr. MacRae has allowed trainees and junior colleagues to develop by guiding them in a non-judgemental fashion, and instilling them with self-confidence.

225. The CMA Medal of Honour represents the highest award the association can bestow on a person who is not a member of the medical profession. This award is given in recognition of personal contributions to the advancement of medical research, medical education, health care organization and health education of the public.
226. The 2011 CMA Medal of Honour was presented to Austin Mardon, PhD, in recognition of his work as a public educator and tireless advocate for the mentally ill, particularly those with schizophrenia, since he was diagnosed with that mental illness in 1992. Then a promising graduate student and Antarctic explorer, the diagnosis could have ended his academic career and prospects in life. Although some of his abilities are compromised by the disease, he has gone on to earn a PhD in geography, has published extensively, been elected to fellowship in the Explorers Club of New York, and is a member of the Order of Canada. He continues to advocate for those with schizophrenia through public education and the influence of public policy. He has assisted the medical profession through his support of doctors' issues and by advocating for policy positions that have helped medical providers treat those with mental illness.
227. The CMA Medal of Service is awarded to a person who has made an exceptional and outstanding contribution to the advancement of health care in Canada. This may be a service to the profession in the field of medical organization, to Canadians by helping to raise the standards of medical practice in Canada, or a personal contribution to the advancement of the art and science of medicine.
228. The 2011 CMA Medal of Service was presented to Dr. Balfour Mount in recognition of his a 40-year mission to educate physicians and patients about palliative care and to raise the standards of end-of-life medical practice. Dr. Balfour, Emeritus Professor of Palliative Medicine at McGill University, founded and became director of palliative care at Montreal's Royal Victoria Hospital, where he established an innovative palliative care program that became a model for similar centres around the world. Through hundreds of lectures, publications, teaching videos and personal appearances, he has impressed thousands of medical students, physicians, and other caregivers with powerful renditions of the dignity of the dying. It is difficult to quantify the impact that Dr. Mount has had on the lives and deaths of ordinary Canadians, but most no longer fear dying in pain and suffering thanks to compassionate and high-quality end-of-life care.

## Installation of President

229. Dr. John Haggie of Appleton was installed as the 144th President of the CMA. Dr. Haggie, having already given his inaugural address during General Council, took the opportunity to thank members for their faith in him and to pledge to do his utmost to speak on behalf of Canadian physicians and their patients.